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2021

Third-quarter sales

Paris

October 26, 2021



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- 9-month sales by brand
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Q3 2021
 business highlights
 & sales



Q3 2021 launches

Les Fleurs de Lanvin

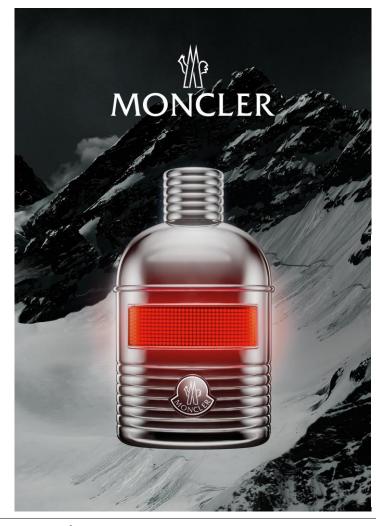




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Q3 2021 launches

Moncler duo









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Q3 2021 launches

Moncler duo

- Initial release of the first fragrance line
 - 200 points of sales in 30 countries
 - 50 brand boutiques and 150 selective distribution POS
- Full rollout in January 2022
 - 3,000 doors worldwide

Current context

• The pace of deliveries disrupted for several months

- Difficulties in sourcing components (glass, cardboard, plastic, aluminum, wood, etc.)
- Labor shortages (suppliers, packers)
- Container shortage

A trend amplified by

- Demand from other sectors of activity
- The e-commerce boom

A low finished goods inventory

- 1 month of billings vs. the normal level of 4 months
- Though benefiting from an agile internal organization managing on a just-in-time basis

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Current context

An impact on cost prices

- Rising costs of raw materials (glass, cardboard, wood, aluminum in particular)
- Rising energy costs
- Rising shipping costs

An increase in billing prices

- Planned to take effect on January 1, 2022
- Which should offset these trends

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Q3 2021 sales

(2021/2019 change)

• Sales: €175m

Very strong growth in relation to Q3 <u>2019</u>

- + 35% at current exchange rates
- + 39% at constant exchange rates

Very strong growth by certain brands

- Jimmy Choo: +32%
- Coach: +87%

Very strong growth by certain regions

- United States: +86%
- Asia: +49%

20219-month sales



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2021 9-month sales

(2021 / 2019 change)

• Sales: **€441**m

• Strong growth in relation to the first nine months of 2019

- +20% at current exchange rates
- +24% at constant exchange rates

Strong growth by certain brands

- Jimmy Choo: +31%
- Coach: +47%

Success of the latest launches

- Jimmy Choo I Want Choo
- Montblanc Explorer Ultra Blue

 2021 9-month sales by brand



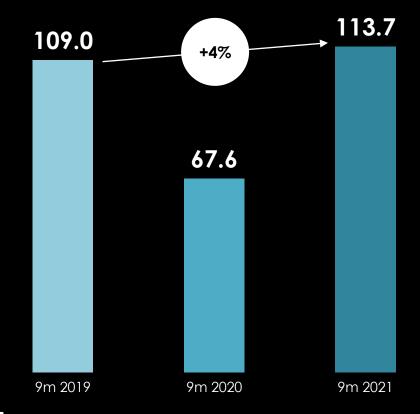
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MONT^O BLANC



Sales

(€m)





Sales marginally exceeding the 2019 level





Success of the Montblanc Explorer Ultra Blue line

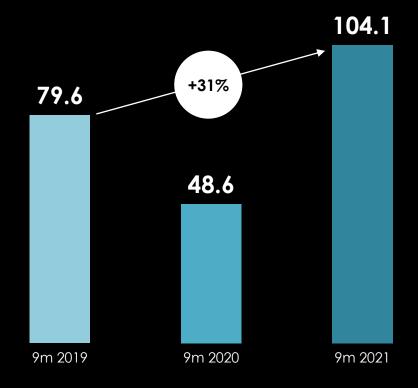
JIMMY CHOO



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Sales

(€m)





Very strong growth in relation to 2019





Success of the *I Want Choo* line, especially in the United States

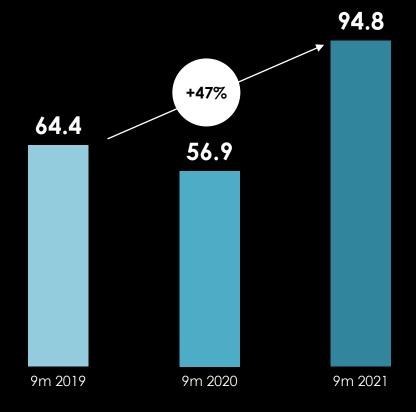




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Sales

(€m)





Strength of the women's and men's Coach lines





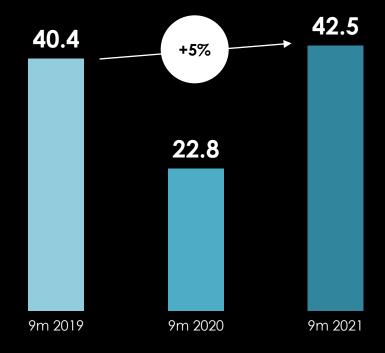
Launch of the Coach Dreams
Sunset line

• LANVIN PARFUMS



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Sales (€m)





A return to more normal levels





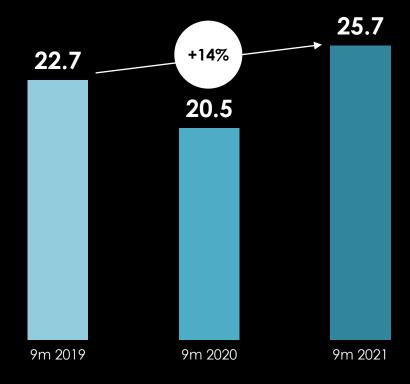
A strong rebound in Asia and Eastern Europe

ROCHAS



Sales

(€m)





Back on a positive track





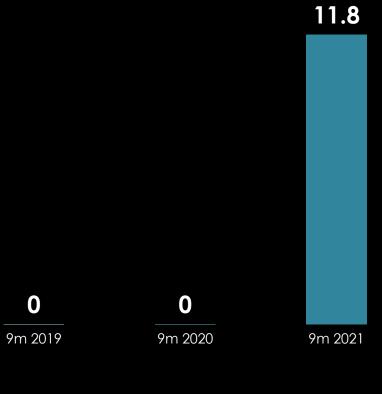
Launch of *Rochas Girl*, a low environmental impact line

• kate spade



Sales

(€m)





Kate Spade New York, the first initiative for the brand





A positive reception in the US market

9m 2021 sales by brand

(€m)

	9m 2019	9m 2021	2021/2019
Montblanc	109.0	113.7	+4%
Jimmy Choo	79.6	104.1	+31%
Coach	64.4	94.8	+47%
Lanvin	40.4	42.5	+5%
Rochas	22.7	25.7	+14%
Kate Spade	-	11.8	na
Other brands	50.1	48.5	ns
Total sales	366.2	441.1	+20%

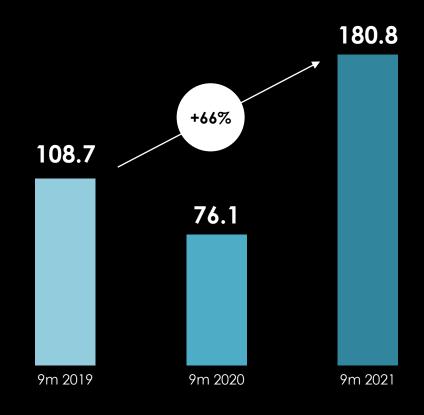
na: not applicable

ns: not significant

 2021 9-month sales by region



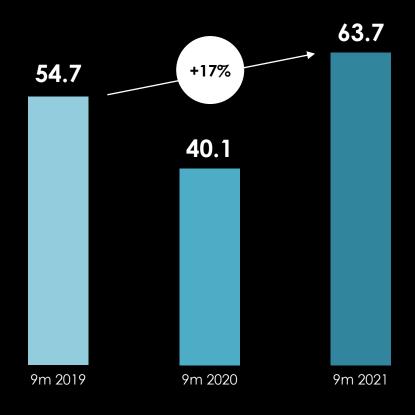
North America (€m)



An exceptional performance in the US (+83% in USD)

- A perfume and cosmetics market in the United States which continues to be very buoyant
- Sustained sales by the main lines
- A success, significantly exceeding expectations, by the Jimmy Choo I Want Choo line

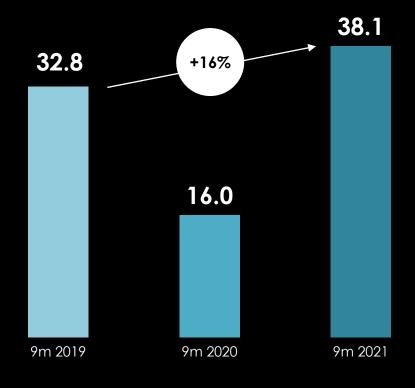
Asia (€m)



Strong growth in Q3

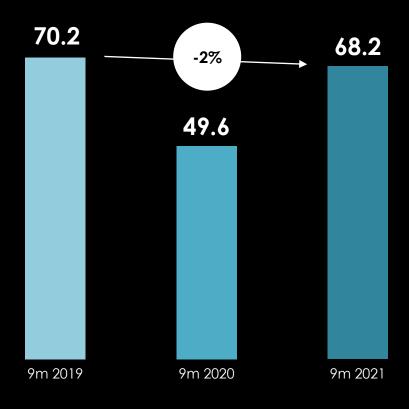
- Strong momentum in several countries
 - A significant acceleration in China with a 3-fold increase in sales
 - Though a health situation which continues to be difficult in Southeast Asia

Eastern Europe (€m)



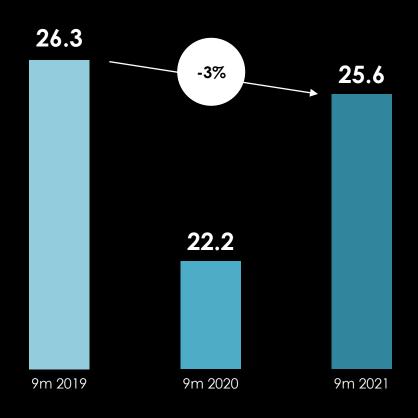
- A rebound in sales, particularly for Lanvin fragrances
- A strong presence in the "L'Etoile" store chain with the Coach, Montblanc, Lanvin and Rochas brands

Western Europe (€m)



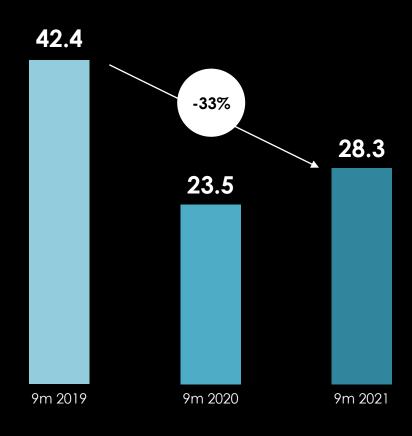
- An unfavorable comparison base reflecting the 2019 launch of the Montblanc Explorer line
- Sales impacted by lockdowns and/or the closure of points of sale in H1 2021

France (€m)



- An unfavorable comparison base reflecting the 2019 launch of the Montblanc Explorer line
- Certain points of sale were closed for a considerable time between March and May
- Continuing growth in online sales
 - +63% over 2020
 - 19% of sales
- Strong growth in online sales by my-origines.com

Middle East (€m)



- Business impacted by the closure of points of sale in certain countries and reduced tourist traffic in the region
- An improvement expected for the end of 2021

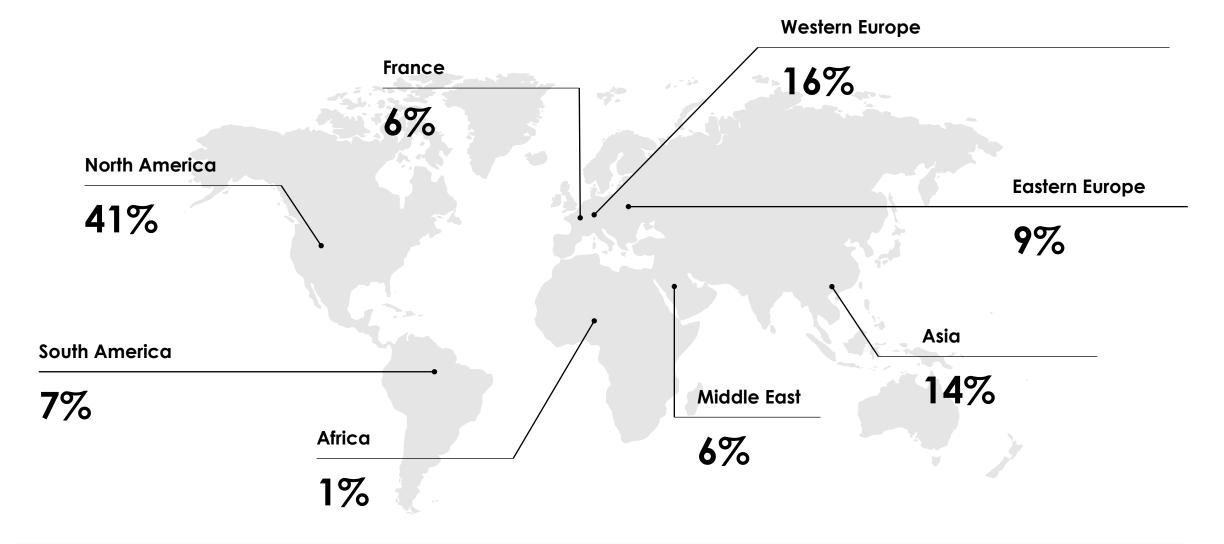
9m 2021 sales by region

(€m)

	9m 2019	9m 2021	2021/2019
Africa	3.6	3.8	+6%
Asia-Pacific	54.7	63.7	+17%
Eastern Europe	32.8	38.1	+16%
France	26.3	25.6	-3%
Middle East	42.4	28.3	-33%
North America	108.7	180.8	+66%
South America	28.9	32.6	+13%
Western Europe	70.2	68.2	-2%
Sales	367.6	441.1	+20%

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9m 2021 sales by region



2021guidance



2021 guidance

Sales

- Continuing pressure on supply chains and the sourcing for components and finished products
- Structurally lower sales from mid-November
- Sales of around €80m expected for Q4
- → 2021 annual sales guidance raised (€520m)

Results

- Marketing and advertising expenditures already important at year-end and recently increased
- Initial investment for the development of Moncler fragrances
- → 2021 operating margin target raised (15%-16%)

Financial communications calendar

2022 outlook



November 16, 2021

2021 annual results

Early March 2022

2021 annual sales

End of January 2022

2022 launches



2022 launches

• Strategic launches...

- Moncler (duo)
- Boucheron (men's fragrance)
- Coach (men's fragrance)
- Jimmy Choo (men's fragrance extension of the Jimmy Choo Man) line
- Jimmy Choo (women's fragrance extension of the I Want Choo line)
- Montblanc (men's fragrance extension of the Legend line)

• ... plus the launch of flanker fragrances

- Lanvin (women's fragrance extension of the Eclat d'Arpège line)
- Rochas (women's fragrance extension of the Byzance line)
- Kate Spade (women's fragrance extension of the Kate Spade New York line)
- Coach (women's fragrance extension of the Coach line)
- Van Cleef & Arpels and Boucheron collections
- Karl Lagerfeld (Duo City)

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