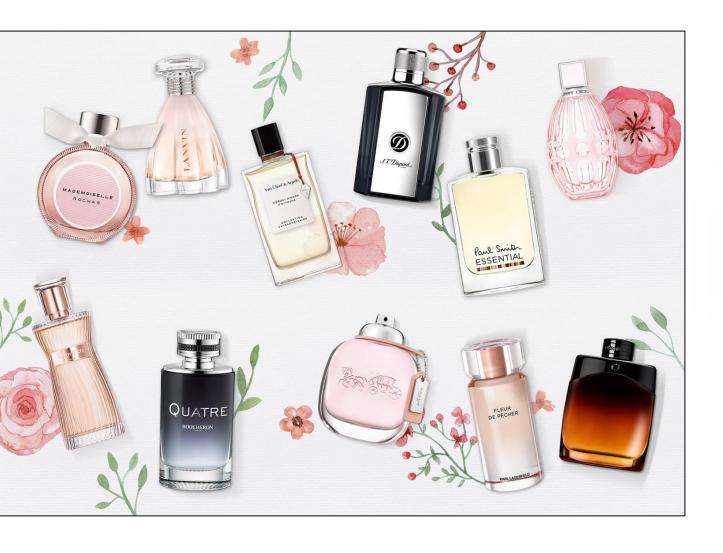
#### **Interparfums**

H1 2018 results Paris, September 6, 2018

# 2018

#### Contents

- ✓ H1 2018 operating highlights
- ✓ H1 2018 sales by brand
- ✓ H1 2018 sales by region
- √ H1 2018 results
- √ H2 2018 launches
- √ 2018 business outlook
- ✓ Digital presence
- ✓ Information on 2018 results
- √ 3-year outlook



H1 2018 results

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H1 2018 operating highlights

## H1 2018 operating highlights

- ✓ Sales at current currency: €219m (+5%)
- ✓ Sales at constant currency: €232m (+11%)
- ✓ Strong growth by Coach fragrances (+138%)
- ✓ No major launches in the first half though flanker initiatives
  - Montblanc Legend Night
  - Jimmy Choo Man Blue
  - Coach Floral
  - Modern Princess Eau Sensuelle
  - Mademoiselle Rochas Eau de toilette

## H1 2018 operating highlights

- ✓ Bonus share issue (1 new share for every 10 shares held)
- ✓ Extension of the Van Cleef & Arpels license agreement

#### H1 2018 launches





H1 – continuing rollout Montblanc Legend Night



**March** Boucheron Quatre en rose



**March** Coach Floral





**January**Repetto Dance with Repetto



**April**Collection Vanilla & Leather



**January** Lanvin Modern Princess Eau Sensuelle

#### H1 2018 launches



**April**Mademoiselle Rochas EDT



**May** Paul Smith *Hello You* 





**May** Jimmy Choo Man Blue



2018-2019 Fall/Winter Collection Rochas fashion show



**May** Collection Boucheron Santal de Kandy

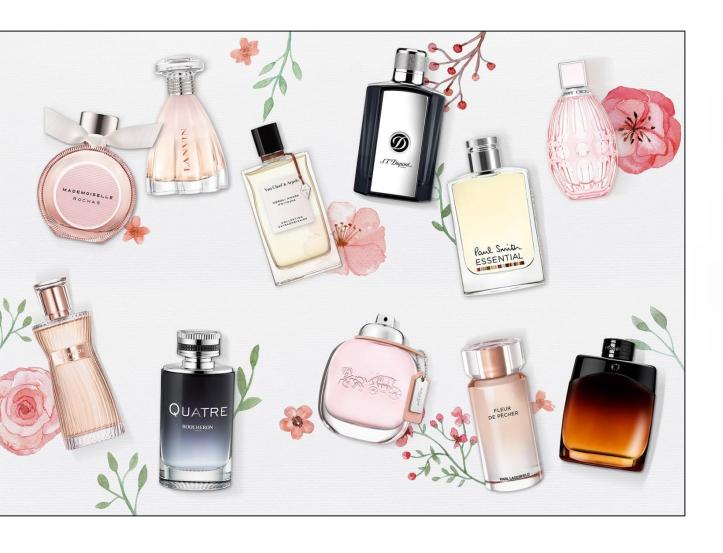


**April** Van Cleef & Arpels *Néroli Amara* 

## H1 2018 results

<u>(</u> €m)	H1 2017	H1 2018	18/17
Net sales	209.3	218.7	+5%
Gross margin	136.6	139.1	+2%
% of sales	65.3%	63.6%	
Operating profit	33.1	34.8	+5%
% of sales	15.8%	15.9%	
Net income	21.7	25.2	+16%
% of sales	10.4%	11.5%	

€ millions (audited accounts)	12/31/17	06/30/18	18/17
Shareholders' equity	421.8	421.9	-
Net cash & current financial assets	221.1	176.7	-20%
Borrowings & financial liabilities	50.5	40.4	-20%



H1 2018 results

H1 2018 sales by brand

#### Montblanc

- √ H1 2018 sales: €57.1m
  - Steady sales at current exchange rates
  - Growth in sales at constant exchange rates
  - 26% of total Group revenue
- ✓ A year without major initiatives
- ✓ Continuing rollout of the men's line Montblanc Legend Night launched in H2 2017
- ✓ Preparation for the launch of a 3<sup>rd</sup> men's franchise planned for spring 2019



## Montblanc Legend Night



## Jimmy Choo

- √ H1 2018 sales: €42.6m
  - Sales down 22%
  - 19% of total Group revenue
- ✓ A decline reflecting the base effect from the Jimmy Choo Man Ice and Jimmy Choo L'Eau launches in H1 2017
- ✓ Momentum in the second half will be driven by the launch of the women's line, Jimmy Choo Fever

















## Jimmy Choo Man Blue



#### Coach

- ✓ H1 2018 sales: €37.4m (+138%)
  - Remarkable growth
  - 17% of total Group revenue
- ✓ Very strong growth in the United States and also in Asia
- ✓ The men's line Coach, launched in fall 2017, is continuing its
  robust expansion
- ✓ A business performance bolstered by the women's fragrance flanker line, Coach Floral, launched in the beginning of the year



## Coach - Coach Floral



CHLOË Grace MORETZ Introduces The NEW FRAGRANCE for HER







#### Lanvin

- ✓ H1 2018 sales: €29.6m
  - Stable sales
  - 14% of total Group revenue
- ✓ No major initiative
- ✓ Solid performance by the women's line, Eclat d'Arpège



### Lanvin - Modern Princess Eau Sensuelle



## Rochas Fragrances

- √ H1 2018 sales: €16.3m
  - Decline in sales by 12%
  - 7% of total Group revenue
- ✓ Base effect reflecting the launch of the Eau de <u>Parfum</u>

  Mademoiselle Rochas in 2017
- ✓ Launch of the Eau de toilette, Mademoiselle Rochas
- ✓ Expanding distribution to Asia and South America



### Rochas – Mademoiselle Rochas EDT



#### Rochas Fashion & Accessories 2018

- ✓ H1 2018 royalties: €1.1m
- ✓ Declines reflecting the discontinuation of non-strategic or noncore licenses in 2017.
- ✓ Men's fashion license at Onward Group

















#### Rochas Fashion & Accessories 2018



Rochas Paris Pop Up Store 392 rue Saint-Honoré

#### Boucheron

- √ H1 2018 sales: €10.5m
  - Sales up 19%
- ✓ Growth driven by the Quatre line and the collection of exclusive perfume lines





















## Boucheron – Santal de Kandy





## Van Cleef & Arpels

- ✓ H1 2018 sales: €7.8m
  - A decline in sales of 18% reflecting the application of an intentionally more selective distribution strategy
- ✓ Efforts focused on the First and Collection Extraordinaire lines
- ✓ Extension of the license agreement for 6 additional years to December 31, 2024



## Van Cleef & Arpels – Néroli Amara

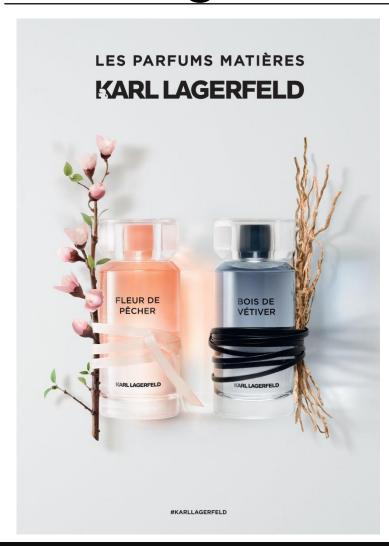


## Karl Lagerfeld

- √ H1 2018 sales: €5.3m (+135%)
- ✓ Good performance by the first duo, Les Parfums Matières



## Karl Lagerfeld – Les Parfums Matières



## Repetto

- √ H1 2018 sales: €2.7m (+22%)
- ✓ Launch of a second line, Dance with Repetto



## Repetto – Dance with Repetto



## Sales by brand

<u>(€m)</u>	H1 2017	H1 2018	2018/2017
Montblanc	57.1	57.1	-
Jimmy Choo	54.6	42.6	-22%
Coach	15.7	37.4	+138%
Lanvin	30.5	29.6	-3%
Rochas	18.6	16.3	-12%
Boucheron	8.9	10.5	+19%
Van Cleef & Arpels	9.5	7.8	-18%
Karl Lagerfeld	2.2	5.3	+135%
Other brands	10.9	11.0	ns
Fragrance sales	208.0	217.6	+4.6%
Rochas fashion royalties	1.3	1.1	ns
Total net sales	209.3	218.7	+4.5%

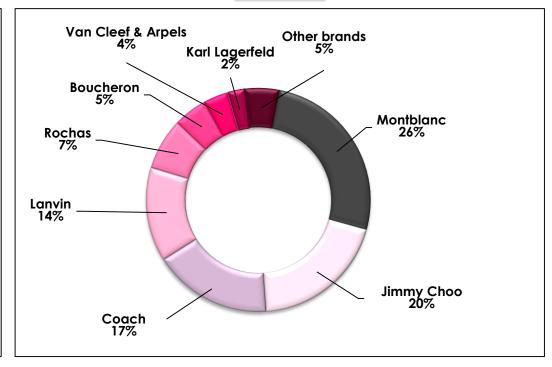
ns: not significant

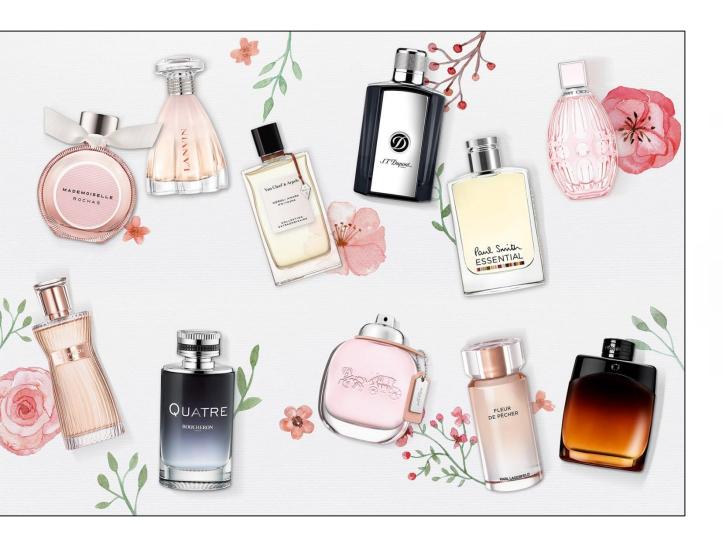
## Sales mix by brand

H1 2017

#### Van Cleef & Arpels 5% √Karl Lagerfeld 1% Other brands 5% Boucheron 4% Montblanc 27% Rochas 9% Lanvin 15% Jimmy Choo 26% Coach 8%

H1 2018





H1 2018 results

H1 2018 sales by region

## H1 2018 sales by region

- ✓ Strong gains in the Asia-Pacific region (+9%) and North America (+8% at current exchange rates, +22% at constant exchange rates).
- ✓ Western Europe registered a marginal decline, linked mainly to the unfavorable base effect from Jimmy Choo
- ✓ France registered an excellent performance, driven notably by the Boucheron, Coach and Repetto brands, within an overall market down 3%<sup>(1)</sup>

(1) Source: NPD France at 30 June 2018

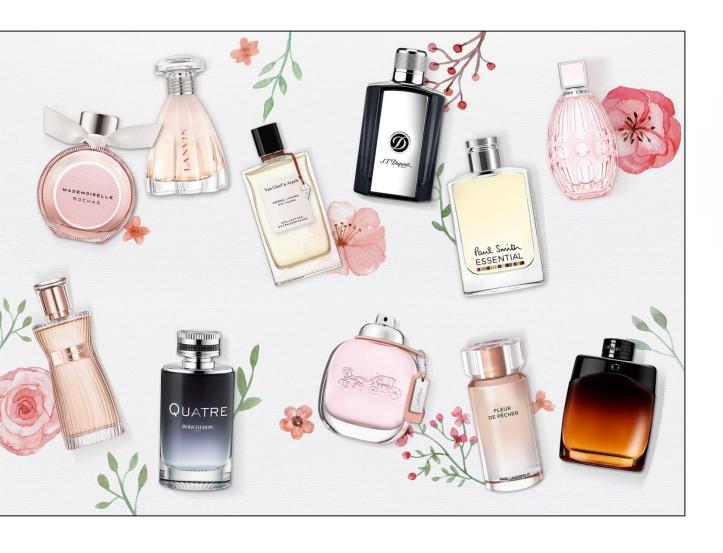
## H1 2018 sales by region

<u>(€m)</u>	H1 2017	H1 2018	2017/2016
Africa	2.3	2.0	-11%
Asia	35.9	39.0	+9%
Eastern Europe	13.9	15.3	+10%
France	16.0	18.1	+13%
Middle East	24.6	25.6	+4%
North America	54.7	59.2	+8%
South America	18.9	20.0	+6%
Western Europe	41.6	38.2	-8%
Fragrance sales	208.0	217.6	+4.6%
Rochas fashion royalties	1.3	1,1	ns
Total net sales	209.3	218.7	+4.5%

ns: not significant

## H1 2018 sales by region



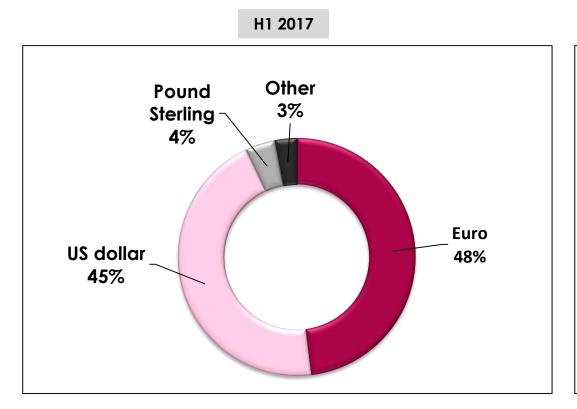


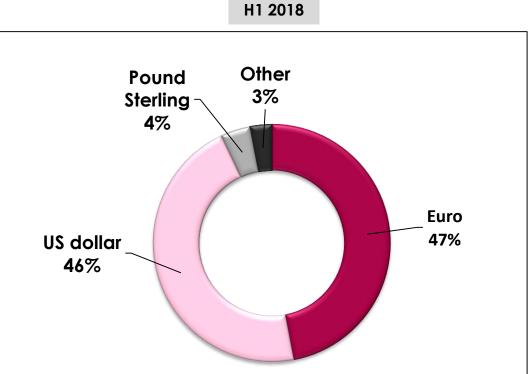
H1 2018 results

H1 2018 results

# Currency effect

Breakdown of sales by currency





## Currency effect

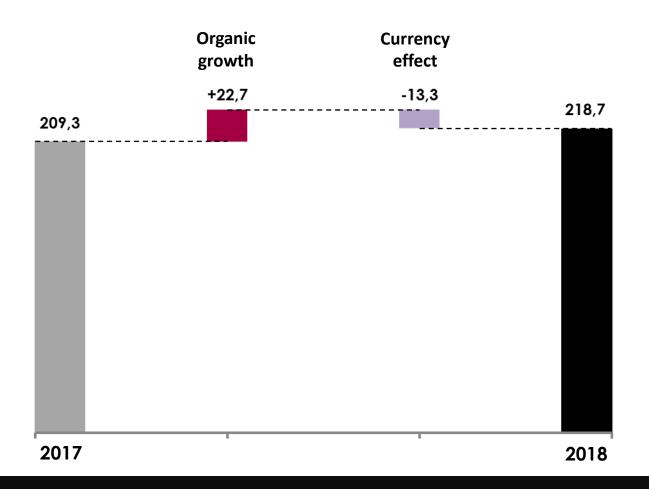
Impact on H1 2018 sales

Currency	Av. exch. rates H1 2017	Av. exch. rates H1 2018	Currency effect on sales
€/\$	1.08	1.21	-€12.7m
€ / £	0.86	0.88	-€0.2m
€ / Y	122	132	-€0.4m

- ✓ Total negative currency effect of €13.3m
- ✓ €232m in sales at constant exchange rates
- ✓ Up 11% from H1 2017

# Currency effect

on H1 2018 sales



<u>In €m</u>

#### H1 2018 income statement

1<sup>st</sup> part

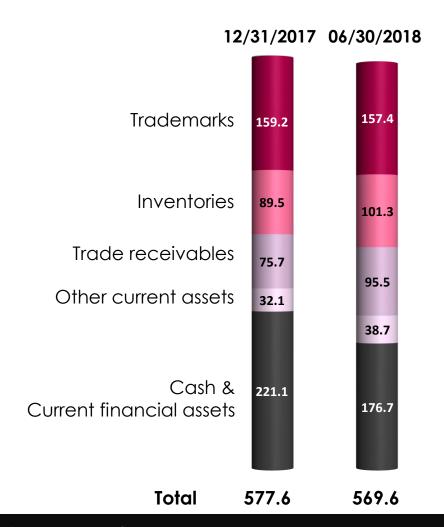
<u>(€m)</u>	H1 2017	H1 2018	18/17
Net sales	209.3	218.7	+4%
Cost of sales	(72.7)	(79.6)	+9%
Gross margin	136.6	139.1	+2%
% of sales	65.3%	63.6%	
Marketing & advertising	(48.1)	(46.5)	-4%
% of sales	23.0%	21.3%	
Royalties	(13.6)	(15.4)	+13%
% of sales	6.5%	7.0%	
Staff costs (excluding production)	(17.9)	(19.0)	+6%
Logistics & transport	(6.0)	(5.8)	-4%
Service fees /subsidiaries	(4.9)	(3.7)	-24%
Depr., amortiz. & provisions	(2.0)	(2.9)	+45%
Tax and related expenses	(1.8)	(2.1)	+16%
Other	(9.2)	(8.9)	-3%
Operating profit	33.1	34.8	+5%
% of sales	15.8%	15.9%	

#### H1 2018 income statement

2<sup>nd</sup> part

<u>(€m)</u>	H1 2017	H1 2018	18/17
Operating profit	33.1	34.8	+5%
% of sales	15.8%	15.9%	
Net financial income	0.5	0.9	ns
Net currency gains (losses)	(1.0)	1.0	ns
Income before tax	32.6	36.7	+12%
% of sales	15.6%	16.8%	
Income tax	(10.6)	(11.4)	+7%
Effective tax rate	32.5%	31.0%	
Net income	22.0	25.3	+15%
% of sales	10.5%	11.6%	
Non-controlling interests	(0.3)	(0.1)	ns
Net income	21.7	25.2	+16%
% of sales	10.4%	11.5%	

#### Balance sheet at 06/30/2018 - Assets



- Stability for the main brand assets
  - No impairment charges
  - Rochas fragrances (€87m), Rochas fashion (€19m), Lanvin fragrances (€36m)
- ✓ Inventory levels up
  - Business growth
  - Launches in the next 12 months
- ✓ Increase in A/R
  - Business growth
  - A few delays in AR collections

<u>In €m</u>

## Balance sheet at 06/30/2018 - Liabilities



- ✓ Equity remaining high
  - 74% of total assets
- ✓ A decrease in financial liabilities
  - A €10m Rochas loan repayment

<u>In €m</u>

# Cash net of borrowings

(M€)	06/30/2017	12/31/2017	30/06/2018
<ul> <li>Capital redemption contracts</li> </ul>	50.4	-	-
<ul> <li>Term deposit accounts</li> </ul>	58.1	58.1	66.3
<ul><li>Other</li></ul>	-	0.2	0.2
<ul> <li>Current financial assets (&gt; 3 months)</li> </ul>	108.5	58.3	66.5
<ul> <li>Term deposit accounts</li> </ul>	45.0	45.0	35.0
<ul> <li>Capital redemption contracts</li> </ul>	-	50.3	51.3
<ul><li>Bank balances</li></ul>	17.9	49.7	23.4
<ul><li>Interest-bearing accounts</li></ul>	20.8	17.8	0.5
<ul> <li>Cash and cash equivalents (&lt; 3 months)</li> </ul>	83.7	162.8	110.2
<ul> <li>Non-current borrowings &amp; financial liabilities</li> </ul>	(40.3)	(30.2)	(20.1)
<ul> <li>Current borrowings &amp; financial liabilities</li> </ul>	(20.3)	(20.3)	(20.3)
<ul> <li>Borrowings &amp; financial liabilities</li> </ul>	(60.6)	(50.5)	(40.4)
<ul> <li>Cash net of borrowings</li> </ul>	131.6	170.6	136.3

# Cash flow highlights

<u>(€m)</u>	H1 2017	H1 2018
■ Cash flow	26.9	39.0
<ul><li>Inventories</li></ul>	(26.5)	(19.2)
<ul><li>Trade receivables</li></ul>	10.8	(19.6)
<ul><li>Other receivable</li></ul>	5.9	3.6
<ul><li>Trade payables</li></ul>	(0.1)	(0.5)
<ul><li>Other payables</li></ul>	(3.1)	(1.8)
<ul> <li>Change in working capital requirements</li> </ul>	(34.6)	(36.5)
<ul> <li>Total cash flow from operating activities</li> </ul>	(7.7)	2.5

# Cash flow highlights

<u>(€m)</u>	H1 2017	H1 2018
<ul> <li>Acquisition of intangible assets</li> </ul>	(0.5)	(0.5)
<ul> <li>Acquisition of property, plant and equipment</li> </ul>	(1.2)	(1.5)
<ul> <li>Acquisition of marketable securities (&gt; 3 months)</li> </ul>	(18.7)	(8.0)
■ Other	0.8	(8.4)
<ul> <li>Total cash flows from investing activities</li> </ul>	(19.6)	(18.4)
<ul><li>Debt issuance</li></ul>	-	-
<ul><li>Debt repayments</li></ul>	(10.0)	(10.0)
<ul><li>Dividends</li></ul>	(19.4)	(26.1)
■ Other	(0.8)	(0.6)
<ul> <li>Total cash flows from financing activities</li> </ul>	(30.2)	36.7

# Share capital

✓ Number of shares at December 31, 2017 39,059,662

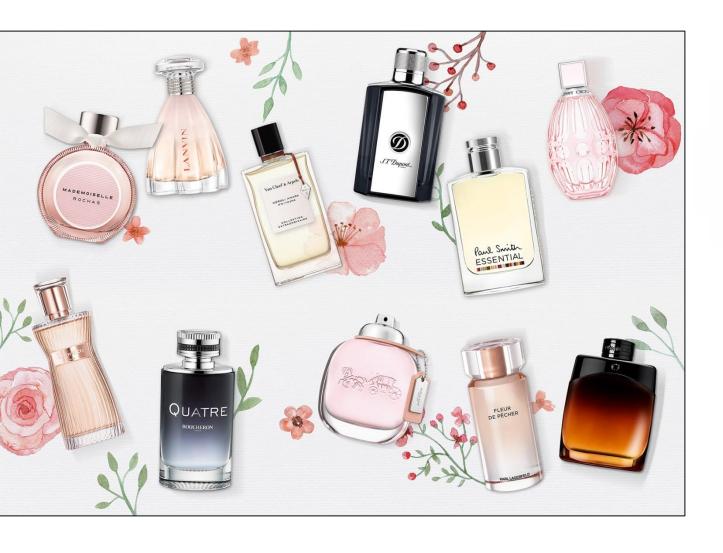
✓ Increase of the period

■ Bonus share issue 3,905,966

✓ Number of shares at June 30, 2018 42,965,628

# Agenda

- ✓ Shareholders meeting F2ic Paris
  - September 19, 2018 (FFB Paris 16th)
- ✓ Shareholders meeting F2ic Lyon
  - October 11, 2018
- √ Q3 2018 sales
  - October 25, 2018 (before the opening of trading in Paris)
- ✓ 2019 outlook
  - November 13, 2018 (before the opening of trading in Paris)
- ✓ Actionaria fair 21th edition
  - November 23 & 24, 2018 (Palais des Congrès Paris)



H1 2018 results

H1 2018 launches

## H2 2018 launches



**July** Lanvin Eclat de Nuit



**September** S.T. Dupont Be Exceptional



**July** Jimmy Choo Fever



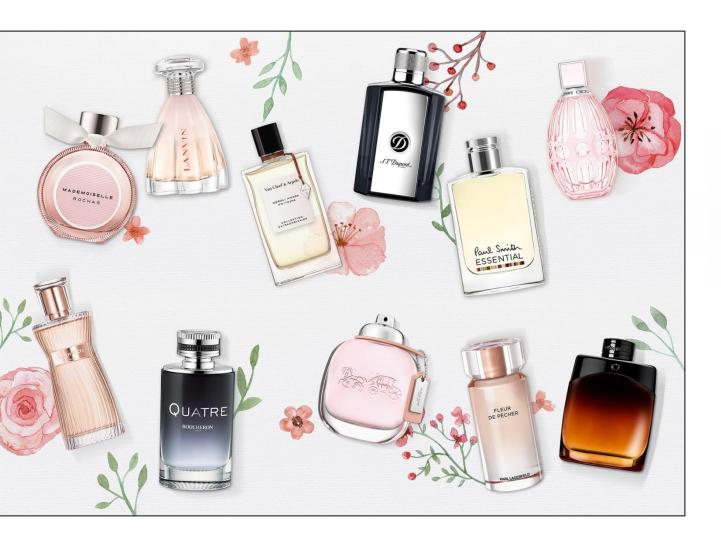
October Rochas Moustache



**August**Karl Lagerfeld Les Parfums Matières



**September** Coach Platinum



H1 2018 results

2018 business outlook

# Sales by brand

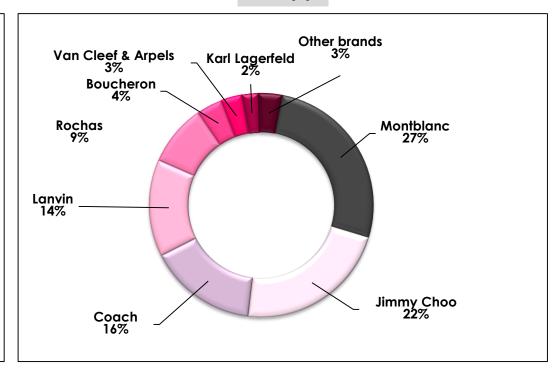
<u>(</u> €m)	2017	2018	2018	
		Initial Guidance	New Guidance	
Montblanc	112.2	114.0	114.0	-
Jimmy Choo	96.1	100.0	95.0	(-5)
Coach	50.9	56.0	67.0	(+11)
<u>Lanvin</u>	57.6	60.0	60.0	-
Rochas	38.5	41.0	38.0	_ (-3)
<u>Boucheron</u>	18.4	18.0	16.0	(-2)
Van Cleef & Arpels	17.2	11.0	13.0	(+2)
Karl Lagerfeld	8.8	10.0	10.0	-
Other brands	19.8	17.5	15.0	(-2.5)
Fragrance sales	419.5	427.5	428.0	
Rochas fashion royalties	2.5	2.5	2.0	(-0.5)
Total net sales	422.0	430.0	430.0	Unchanged

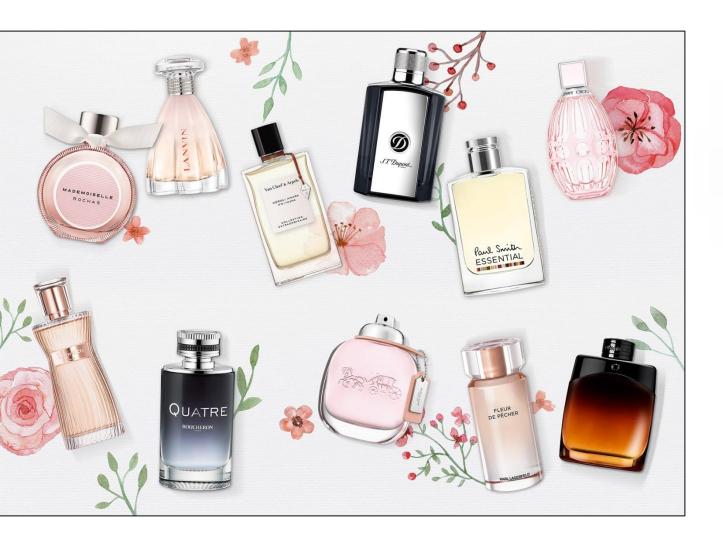
# Sales mix by brand

2017

Other brands Karl Lagerfeld 2% Van Cleef & Arpels 4% **Boucheron** Montblanc 27% Rochas 9% Lanvin 14% Jimmy Choo 23% Coach 12%

2018(e)





H12018 results

Digital presence

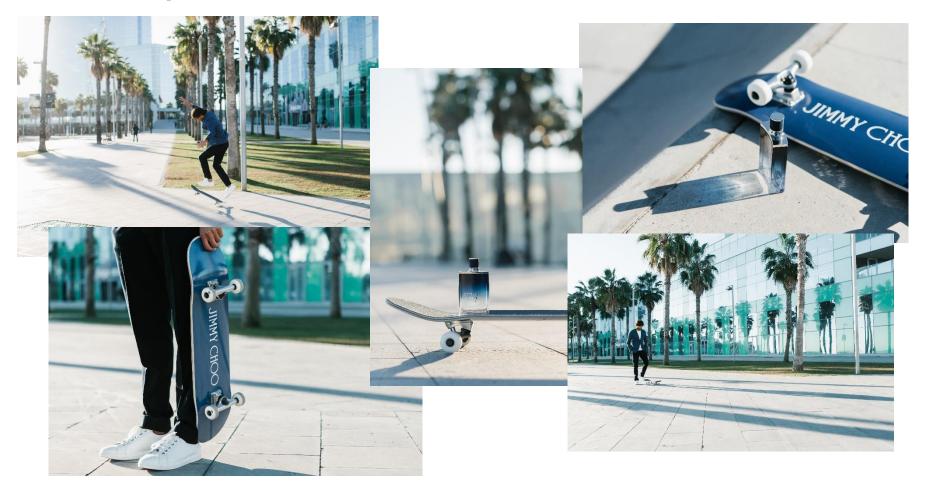
## Digital presence

- ✓ Directly controlled by Interpartums:
  - Interparfums Facebook
  - Interparfums Instagram
  - Interparfums LinkedIn
  - Interparfums blog
  - Rochas Facebook
  - Rochas Instagram
- ✓ Outside of Interparfums' direct control:
  - Support provided to the brands for the social media
  - Support provided to the retailers for the social media
  - Authorized e-commerce sites of retailers

# Coach Floral

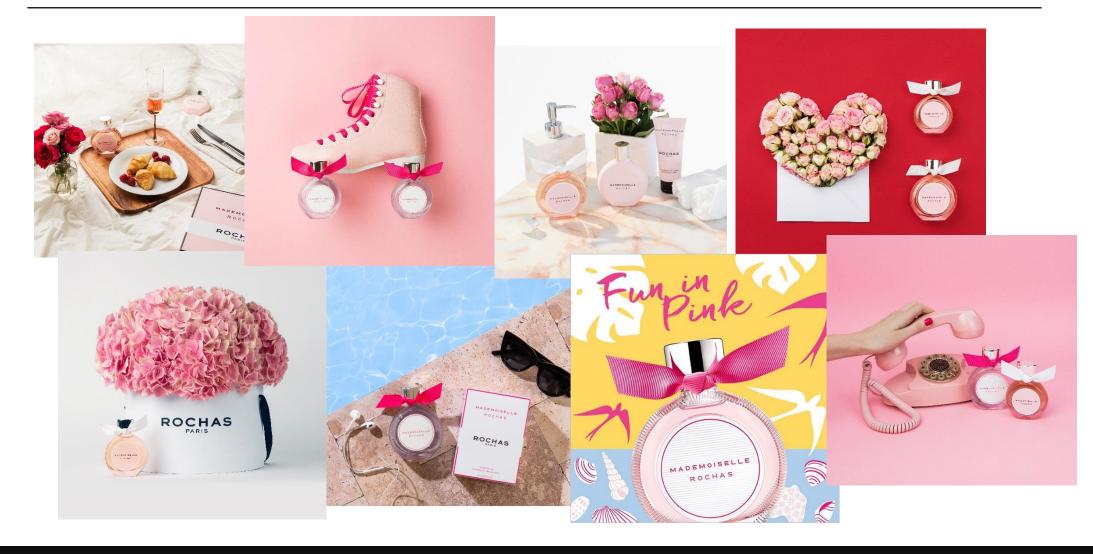


# Jimmy Choo Blue



# Jimmy Choo Fever





Instagram Rochas - Directly managed account @rochasofficial







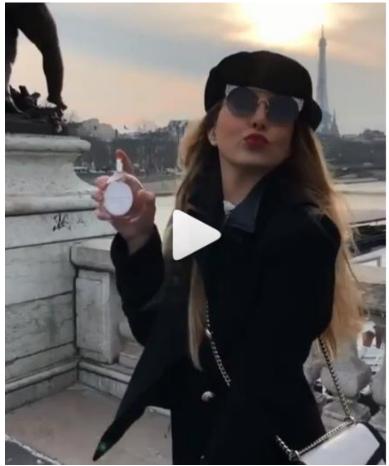


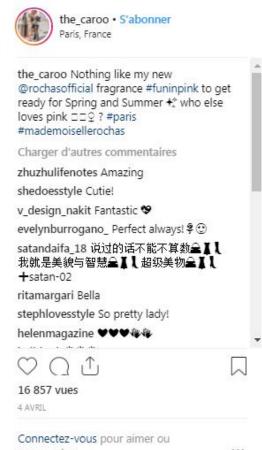






#### Instagram - Partnership with influencers







Partenariat rémunéré avec rochasofficial

Promotion of e-retailer partner sites (Nocibé)







#### UN SILLAGE DÉLICAT AUX ACCENTS PÉTILLANTS !

#### NOUVEAU

#### **ROCHAS**

Mademoiselle Rochas Eau de tollette

J'ADORE!

Publications on social media of retailer partners (Sephora)





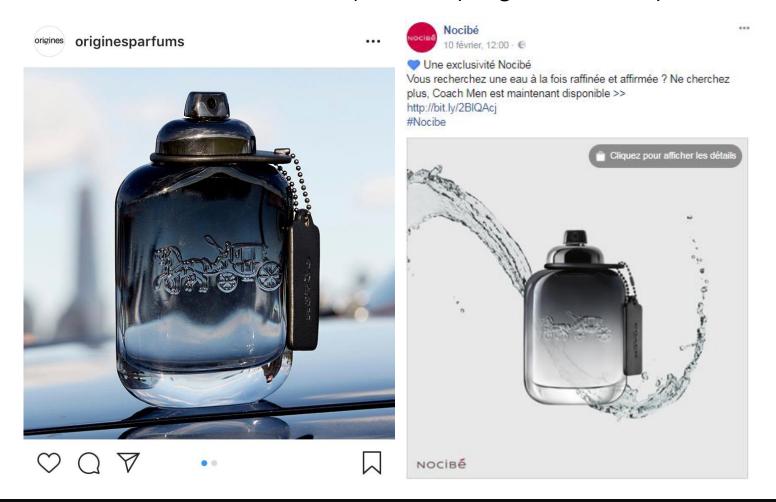


interparfums 63

commenter.

## Coach for Men

Publication on social media of retailers partners (Origines, Nocibé)

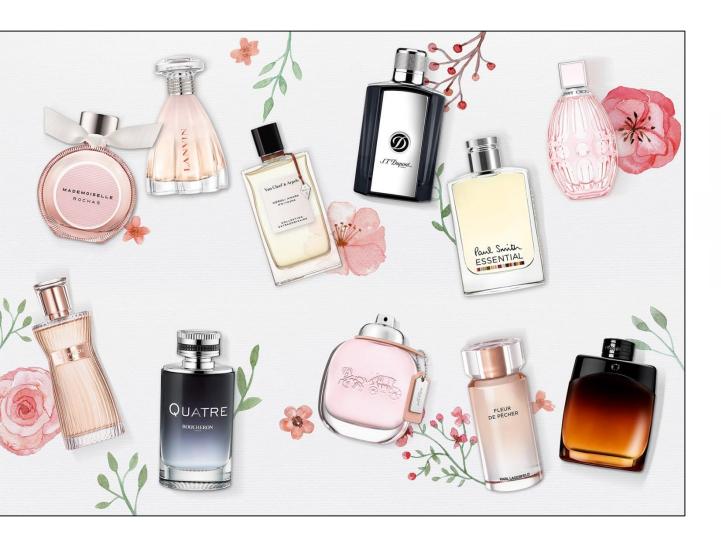


#### Coach for Men

Digital media strategy – co-branding (L'Equipe + Nocibé)





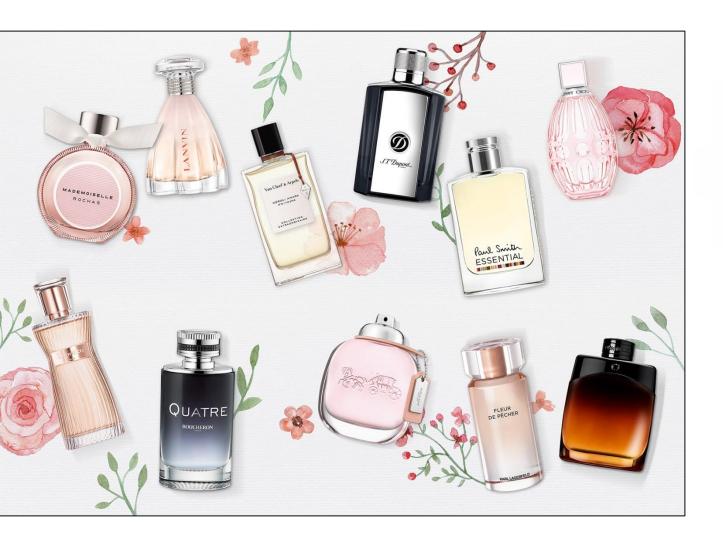


H1 2018 results

Information on 2018 results

#### Information on 2018 results

- ✓ Uncertainty regarding foreign exchange trends
  - Relatively unfavorable in H1 2018
  - Less unfavorable in H2 2018
- ✓ An operating margin between 13% and 13.5%
  - 14.2% in 2017
- ✓ A net margin between 9.0% and 9.5%
  - 9.5% in 2017



H1 2018 results

3-year outlook

# 3-year outlook

- ✓ Accelerating growth driven by a plan for important launches over the next three years
- ✓ Two major launches plus selected tactical launches

#### **Interparfums**

H1 2018 results Paris, September 6, 2018

# 2018