Interparfums

2019 outlook Paris, November 13, 2018

2018

Contents

- ✓ FY 2018
 - Brand highlights
 - Information on results
- ✓ FY 2019
 - Budget by brand focus on Montblanc Explorer
 - Information on results
- ✓ 2020 & 2021 outlook



FY 2018
Brand highlights

Sales by brand

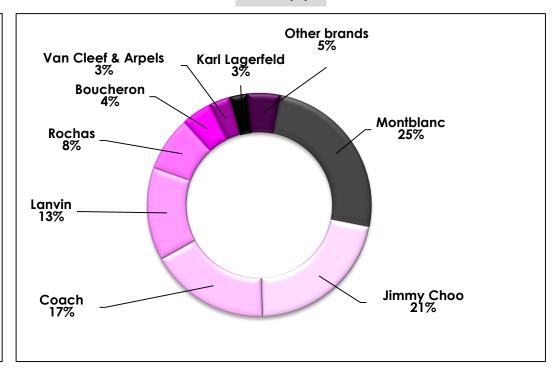
<u>(</u> €m)	2017	2018(e)	2018/2017
Montblanc	112.2	108.0	(-4%)
Jimmy Choo	96.1	92.0	(-4%)
Coach	50.9	75.0	(+47%)
Lanvin	57.6	58.0	(+1%)
Rochas	38.5	34.0	<u>(-11%)</u>
Boucheron	18.4	19.0	(+3%)
Van Cleef & Arpels	17.2	13.0	(-24%)
Karl Lagerfeld	8.8	11.0	(+25%)
Other brands	19.8	20.5	ns
Fragrance sales	419.5	430.5	(+2.6%)
Rochas fashion royalties	2.5	2.0	ns
Total net sales	422.0	432.5	(+2.5%)

Breakdown by brand

2017

Karl Lagerfeld 2% Other brands 5% Van Cleef & Arpels 4% **Boucheron** Montblanc 27% Rochas 9% Lanvin 14% Jimmy Choo 23% Coach 12%

2018(e)





FY 2018
Information on results

2018 income statement highlights

- ✓ A gross margin as a percentage of sales impacted by the
 US dollar's exchange rate in H1 2018
- ✓ Marketing and advertising expenses on track with budget at start of the year
 - More than €100m in 2018

→ An operating margin of 13.5%

Balance sheet highlights

✓ Inventories

- Gross inventory of close to €100m at 12/31/2018 (vs. €85m at 12/31/2017)
- Longer periods to source components
- Inventories linked to launches in 2019
- ✓ Trade receivables
 - France DSO at 12/31/2018: 70 days (vs. 70 days at 12/31/2017)
 - Export DSO at 12/31/2018: 85-90 days (vs. 81 days at 12/31/2017)
- Net cash expected to reach €185m at 12/31/2018 (vs. €170m at 12/31/2017)



FY 2019 Budget by brand

Montblanc

- √ 2019 net sales(e): €128m
 - Up significantly (+18%)
 - 28% of total Group revenue
- ✓ Worldwide launch early in year of Montblanc Explorer, the brand's 3rd men's line



Jimmy Choo

- ✓ 2019 net sales(e): €100m
 - Robust growth (+9%)
 - 22% of total Group revenue
- ✓ Introduction at end of the 2nd year of an urban art themed men's line
- ✓ Interpretations of the Jimmy Choo Blossom, Jimmy Choo Illicit and Jimmy Choo L'Eau lines





















Coach

- √ 2019 net sales(e): €78m
 - Sales growth (+4%)
 - 17% of total Group revenue
- ✓ A year of consolidation following two years of strong growth
- ✓ A 2nd floral interpretation of the Coach line



Lanvin

- √ 2019 net sales: €60m
 - Largely stable sales (+3%)
 - 13% of total Group revenue
- ✓ A new Mediterranean island themed women's fragrance initiative in the summer
- ✓ Strength of the women's lines, Eclat d'Arpège and Modern Princess



Rochas Fragrances

- √ 2019 net sales(e): €35m
 - Sales growth (+3%)
 - 7% of total Group revenue
- ✓ Several tactical initiatives
 - Moustache line
 - Third interpretation of the Mademoiselle line
- ✓ Introduction at end of the 2nd year of a new women's line after *Mademoiselle* (2017)



Boucheron

- √ 2019 net sales: €19m
 - Stable sales
- ✓ Launch of 2 new juices for the collection of exclusive perfume lines
- ✓ New interpretations of the established lines





















Van Cleef & Arpels

- √ 2019 net sales: €13m
 - Sales also stable
- ✓ Launch of 2 new juices within the Collection Extraordinaire line



Karl Lagerfeld

- √ 2019 net sales: €12m
 - New revenue growth (+9%)
- ✓ Launch of the 3rd fragrance duo in the Les Parfums Matières collection



Sales by brand

<u>(€m)</u>	2018(e)	2019(e)	2019/2018
Montblanc	108.0	128.0	(+18%)
Jimmy Choo	92.0	100.0	(+9%)
Coach	75.0	78.0	(+4%)
Lanvin	58.0	60.0	(+3%) (+3%)
Rochas	34.0	35.0	(+3%)
Boucheron	19.0	19.0	-
Van Cleef & Arpels	13.0	13.0	_
Karl Lagerfeld	11.0	12.0	(+9%)
Paul Smith	6.5	6.0	(-8%)
S.T. Dupont	5.5	5.0	(-9%)
Repetto	4.5	3.0	(-33%)
Other brands	4.0	4.0	
Fragrance sales	430.5	463.0	(+ <u>7.5%)</u>
Rochas fashion royalties	2.0	2.0	
Total net sales	432.5	465.0	(+7.5%)

interparfums

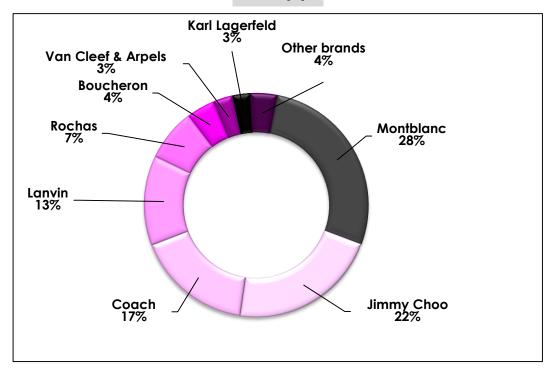
18

Breakdown by brand



Karl Lagerfeld Other brands 5% Van Cleef & Arpels 3% Boucheron Montblanc Rochas 8% 25% Lanvin 13% Jimmy Choo 21% Coach 17%

2019(e)





FY 2019 Information on results

2019 income statement highlights

- ✓ A stable gross margin as a % of sales
 - Budgeted Euro-US dollar exchange rate: 1.20
- ✓ A significantly higher marketing and advertising budget
 - Nearly 24% of 2019 sales
- ✓ A stable tax rate of around 30%.
- → An operating margin of 13.5%

Agenda

- ✓ Actionaria fair 21st edition
 - November 22 & 23, 2018 (Palais des Congrès Paris)
- √ 2018 sales
 - January 29, 2019 (before the opening of trading in Paris)
- ✓ 2018 annual results
 - March 4, 2019 (before the opening of trading in Paris)
- ✓ 2019 first quarter sales
 - April 25, 2019 (before the opening of trading in Paris)
- ✓ 2019 AGM
 - April 26, 2019 (Pavillon Gabriel Paris)



Outlook 2020 & 2021

A number of projects in 2020

- ✓ Major launches
 - Jimmy Choo: A fragrance collection associated with a lip and nail makeup selection (around 10 lipsticks and 10 nail polishes)
 - Jimmy Choo: New women's franchise (to be confirmed)
 - Coach: New women's franchise
 - Rochas: New men's franchise
- ✓ Spinoffs of lines, flankers or limited editions to strengthen:
 - The existing catalog of lines
 - The launches of the last few years

Continuing growth in 2020 and 2021...



Interparfums

2019 outlook Paris, November 13, 2018

2018