

Paris January 29, 2019

2018 Annual Sales

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### ✓ FY 2019

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2018 Annual Sales

FY 2018 Operating highlights

## Annual highlights

- ✓ Sales of €455 million
  - + 8% at current exchange rates
  - 11% at constant exchange rates
  - Largely outperforming initial guidance
- ✓ A remarkable performance by Coach fragrances
- Solid performances by Montblanc, Jimmy Choo and Lanvin fragrances



<u>Growth totaling 50% in 4 years</u> <u>Average annual growth of 11%</u>



2018 Annual Sales

FY 2018 Highlights by brand

### 2018 sales by brand

- ✓ A remarkable performance by Coach fragrances
  - Sales of €84m (+66%)
  - With just one fragrance line, comprised of 5 juices and after only 2 ½ years of activity
  - Nearly 20% of total Group revenue
- ✓ Solid performances by Montblanc (-3%) and Lanvin (2%) fragrances in a year without major launches
- ✓ Further gains by Jimmy Choo (+4%) following 17% growth in 2017
  - The launch of flanker lines Jimmy Choo Man Blue and Jimmy Choo Fever in 2018 offset...
  - ... flanker lines Jimmy Choo L'Eau and Jimmy Choo Man Ice launched in 2017

## 2018 sales by brand

- ✓ Rochas fragrances continue to extend their market reach
  - The Mademoiselle Rochas Eau de toilette in 2018 after the Eau de parfum in 2017
  - In twenty countries
- New growth for Karl Lagerfeld fragrances driven by the Les Parfums Matières collection

### 2018 launches



H1 – Continuing rollout Montblanc Legend Night



March Boucheron Quatre en rose



March Coach Floral



January Repetto Dance with Repetto



**April** Collection Vanilla & Leather



January Lanvin Modern Princess Eau Sensuelle

### 2018 launches



**April** Mademoiselle Rochas EDT NOCHAS



**May** Paul Smith Hello You



**May** Jimmy Choo Man Blue



2018-2019 Fall/Winter Collection Rochas fashion show

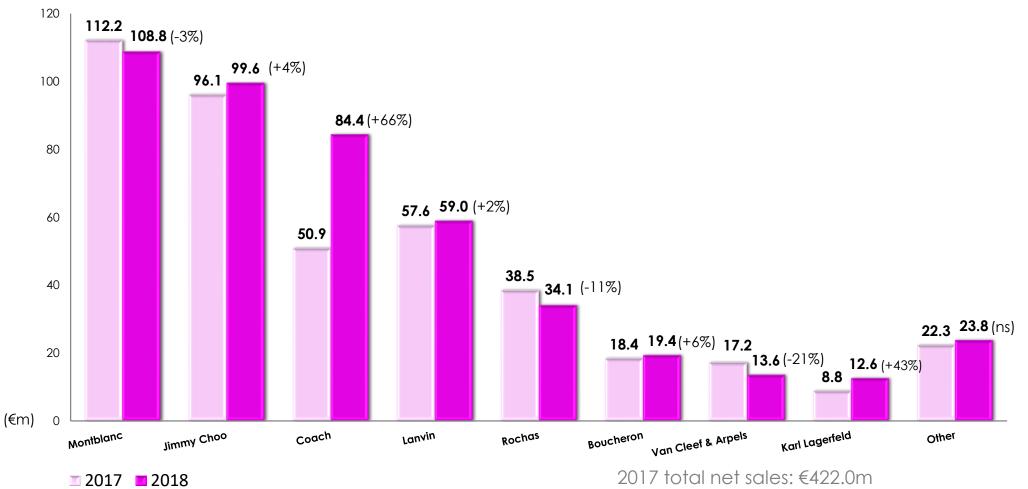


**May** The Boucheron collection Santal de Kandy



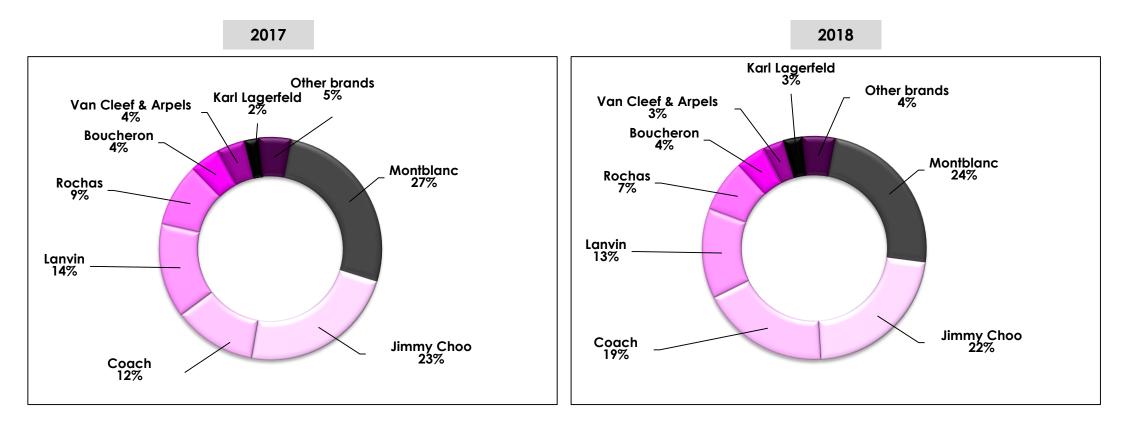
**April** Van Cleef & Arpels Néroli Amara

### 2018 sales by brand



2018 total net sales: €455.3m (+8%)

### 2018 sales mix by brand





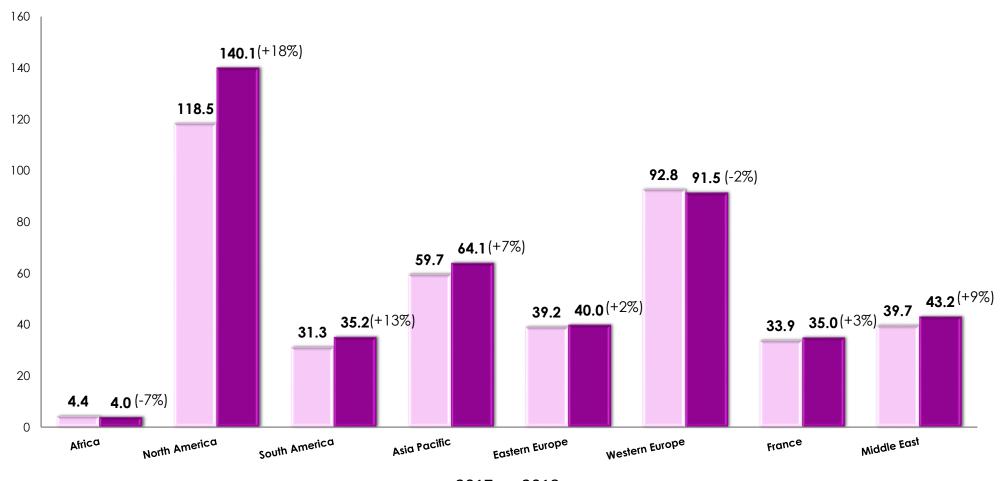
2018 Annual Sales

FY 2018 Sales by region

## 2018 sales by region

- ✓ Strong growth in North America
  - +25% at constant exchange rates in the US
  - Sales multiplied by 2 in 4 years
  - 30% of total Group revenue
- ✓ Good performance in France (+3%) within an overall fragrance & cosmetics market contracting 2%(\*)
- South America, the Middle East and Asia also benefited from the good performances of Coach fragrances
- ✓ Only Western Europe registered a marginal decline

### 2018 sales by region



**2017 2018** 

(€m)

### 2018 sales by region



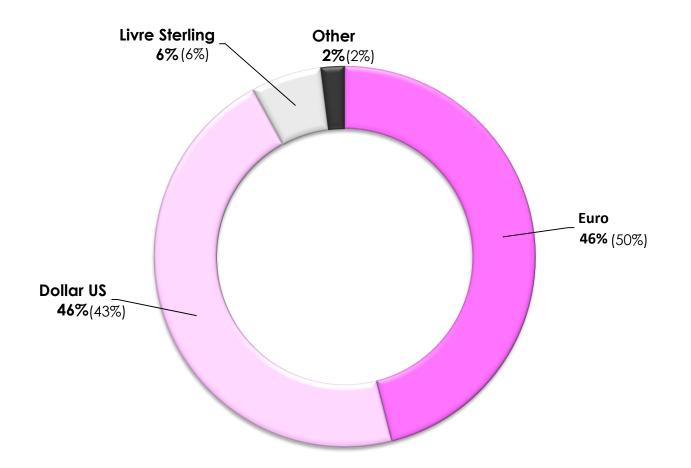


2018 Annual Sales

FY 2018 Information on results

## 2018 currency effect

Sales by currency (2018/2017)



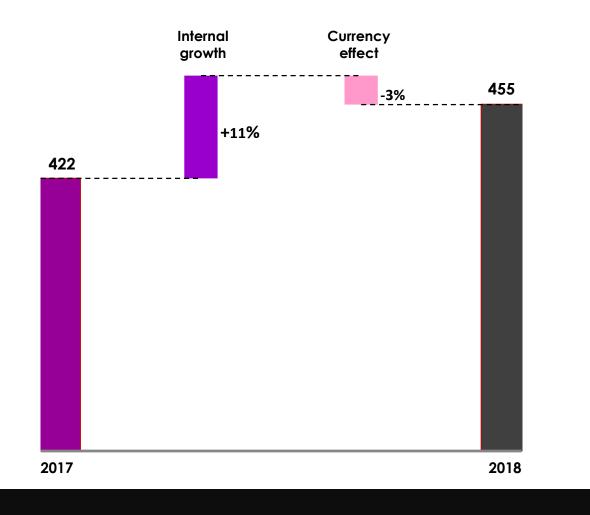
### 2018 currency effect on sales

Currency	Av. exch. rates 2017	Av. exch. rates 2018	Currency effect
€/\$	1.1210	1.1860	-€12.2m
<u>€ / £</u>	0.8780	0.8850	-€0.2m
<u>€ / ¥</u>	124.60	131.15	-€0.3m

✓ Total negative currency effect of €12.9m

✓ Sales up 11% at constant exchange rates in relation to 2017

### 2018 currency effect on sales



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ln €m

## 2018 income statement highlights

- ✓ A gross margin as a percentage of sales impacted by exchange rate trends of the US dollar in 2018
- Marketing and advertising expenses slightly exceeding the budget at the start of the year
  - > €105m in 2018
- $\rightarrow$  An operating margin above 14%
- $\rightarrow$  A net margin close to 10%

### 2018 balance sheet - Assets

### ✓ Brand assets stable

- Rochas fragrances (€87m), Rochas fashion (€19m), Lanvin fragrances (€36m)
- No impairment charge is expected

### ✓ A rise in inventories reflecting

- Growth in sales
- Longer delays to source components
- Launches at the start of 2019
- ✓ A level of accounts receivable aligned with sales
- ✓ Cash and cash equivalents exceeding €200 million

### 2018 balance sheet - Liabilities

- ✓ Equity remaining high
- $\checkmark$  A reduction in borrowings and financial liabilities
  - Rochas loan repayment in the amount of €20m in 2018
  - Balance of €30m at 12/31/2018
- → Net cash of more than €180 million expected at 12/31/2018 (vs. €170 million at 12/31/2017)



2018 Annual Sales

FY 2019 Budget by brand

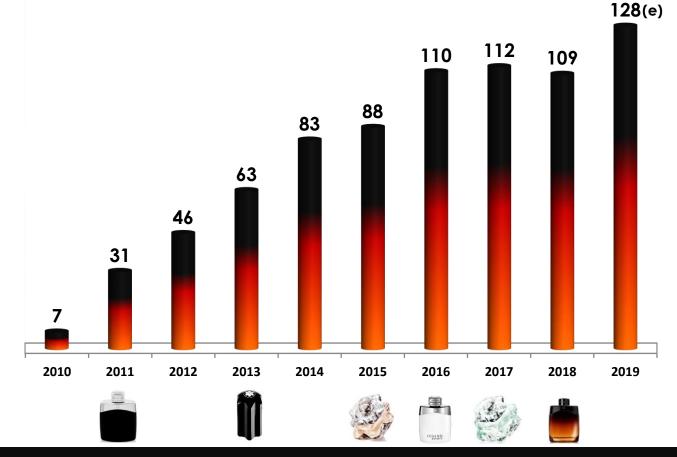
## Montblanc

- ✓ 2019 net sales(e): €128m
  - Up significantly (+18%)
  - 28% of total Group revenue
- ✓ Worldwide launch early in the year of Montblanc Explorer, the brand's 3<sup>rd</sup> men's line
- ✓ What impact on the Montblanc Legend line?



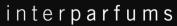
## Montblanc

Sales growth(€m)



THE NEW MONT BLANC MONT BLANC





## Jimmy Choo

- ✓ 2019 net sales(e): €100m
  - Stable
  - 21% of total Group revenue
- ✓ Introduction at end of the year of a 2<sup>nd</sup> men's line with an urban art theme
- ✓ Interpretations of Jimmy Choo lines Blossom, Jimmy Choo Illicit and Jimmy Choo L'Eau

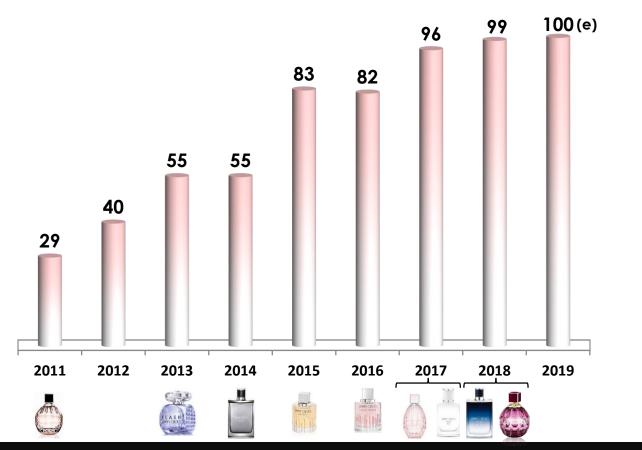


#### interparfums



# Jimmy Choo

Sales growth(€m)



### JIMMY CHOO

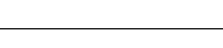


### Coach

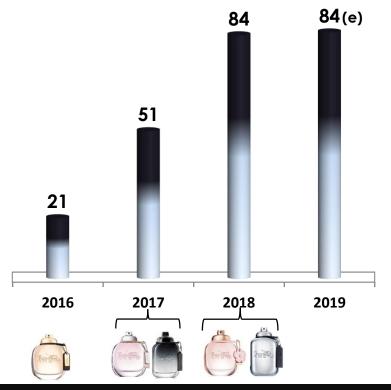
- ✓ 2019 net sales(e): €84m
  - Stable sales
  - 18% of total Group revenue
- ✓ A year of consolidation following two years of strong growth
- A sixth juice for the Coach line, a second floral interpretation of the women's line



### Coach



### Sales growth(€m)







### Lanvin

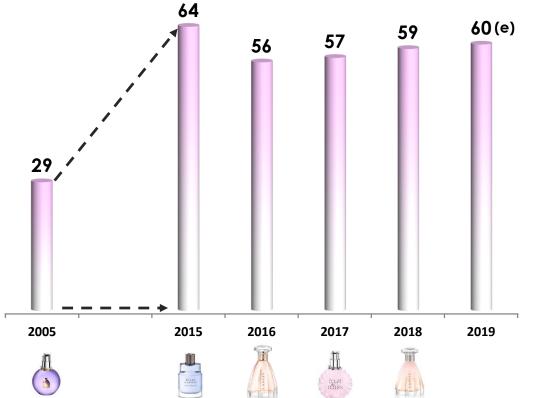
- ✓ 2019 net sales: €60m
  - Very limited growth (+2%)
  - 13% of total Group revenue
- A new Mediterranean island themed women's fragrance initiative in the summer
- Strength of the women's lines Eclat d'Arpège and Modern Princess



### Lanvin

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Sales growth(€m)







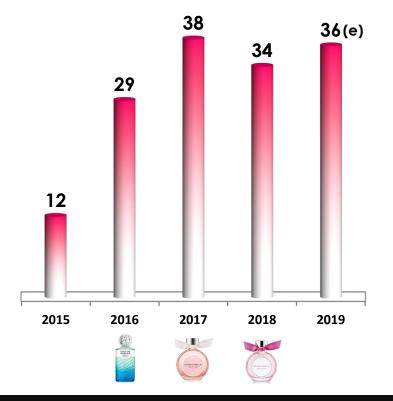
### Rochas

- ✓ 2019 net sales(e): €36m
  - Sales growth (+6%)
  - 8% of total Group revenue
- $\checkmark$  Several tactical initiatives at the start of the year
  - Moustache line
  - Third interpretation of the Mademoiselle line
- ✓ A new women's fragrance initiative at the end of the year (or in early 2020)



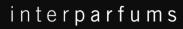
### Rochas

### Sales growth(€m)





### ROCHAS



### Boucheron

- ✓ 2019 net sales: €19m
  - Largely stable sales
- ✓ Launch of 2 new juices for the collection of exclusive perfume lines
- $\checkmark$  Reinterpretations of the established lines



### Van Cleef & Arpels

- ✓ 2019 net sales: €13m
  - Sales also largely stable
- ✓ Launch of 2 new juices within the Collection Extraordinaire line



## Karl Lagerfeld

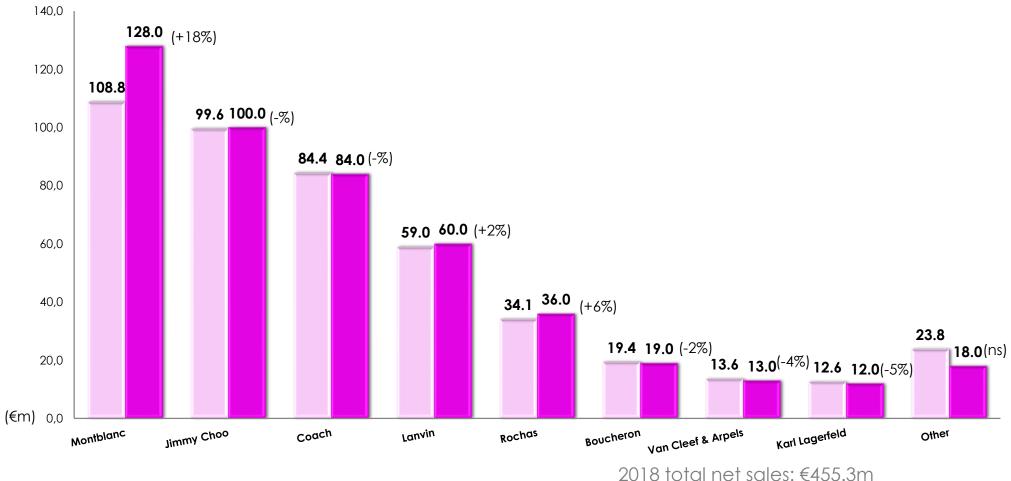
- ✓ 2019 net sales: €12m
  - Largely stable sales
- ✓ Launch of the third fragrance duo in the Les Parfums Matières collection



### 2019 sales by brand

<u>(</u> €m)	2018	2019(e)	2019/2018
Montblanc	108.8	128.0	+18%
Jimmy Choo	99.6	100.0	_
Coach	84.4	84.0	ns
Lanvin	59.0	60.0	+2%
Rochas	34.1	36.0	+6%
Boucheron	19.4	19.0	-2%
Van Cleef & Arpels	13.6	13.0	-4%
Karl Lagerfeld	12.6	12.0	-5%
Other brands	21.6	16.0	ns
Fragrance sales	453.1	468.0	+3%
Rochas fashion royalties	2.2	2.0	ns
Total net sales	455.3	470.0	+3%

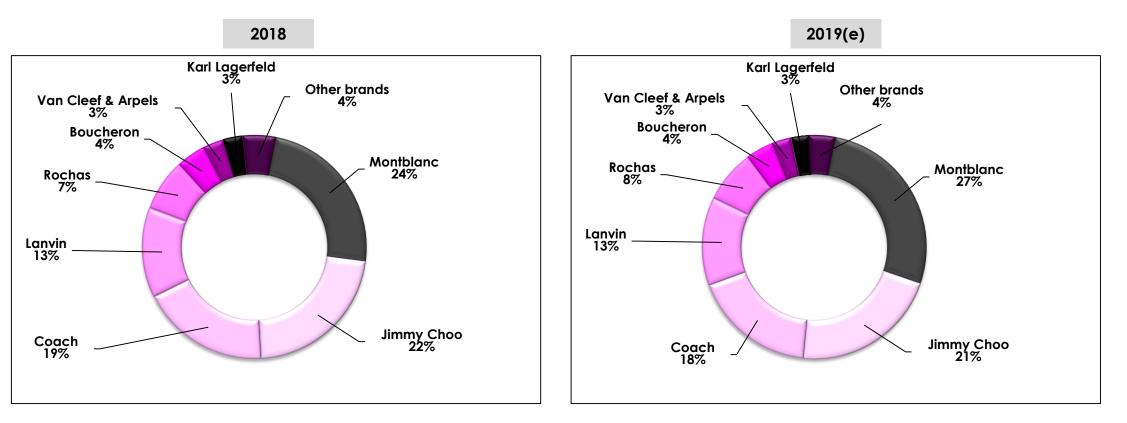
### 2019 sales by brand



🔳 2018 📕 2019

2019 total net sales(e): €470.0m (+3%)

### Breakdown by brand





2018 Annual Sales

FY 2019 Information on results

## 2019 income statement highlights

- ✓ A largely stable gross margin as a % of sales based on:
  - Foreign exchange rates slightly favorable (for the moment)
  - Increases in raw material prices
- ✓ New increases in the marketing and advertising budget
  - Approximately €115m in 2019
- $\checkmark$  A stable tax rate of around 30%
- $\rightarrow$  An operating margin of close to 14%

## Agenda

- ✓ 2018 annual results
  - March 4, 2019 (before the opening of trading in Paris)
- ✓ 2019 first quarter sales
  - April 25, 2019 (before the opening of trading in Paris)
- ✓ 2019 AGM
  - April 26, 2019 (Pavillon Gabriel Paris)



2018 Annual Sales

Outlook 2020 & 2021

## A number of projects in 2020

- ✓ Major launches
  - Jimmy Choo: A collection consisting of 6 fragrances, 10 lipsticks and 10 nail polishes
  - Jimmy Choo: New women's franchise
  - Coach: New women's franchise
  - Rochas: New men's franchise
- ✓ Spinoffs of lines, flankers of ranges or limited editions to strengthen:
  - The existing catalog of lines
  - The launches of the last few years

### → Continuing growth in 2020... (and 2021)

Boucheron Coach Jimmy Choo Karl Lagerfeld Lanvin Montblanc Paul Smith Repetto Rochas S.T. Dupont Van Cleef & Arpels

#### Interparfums

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