

Q1 2025 highlights



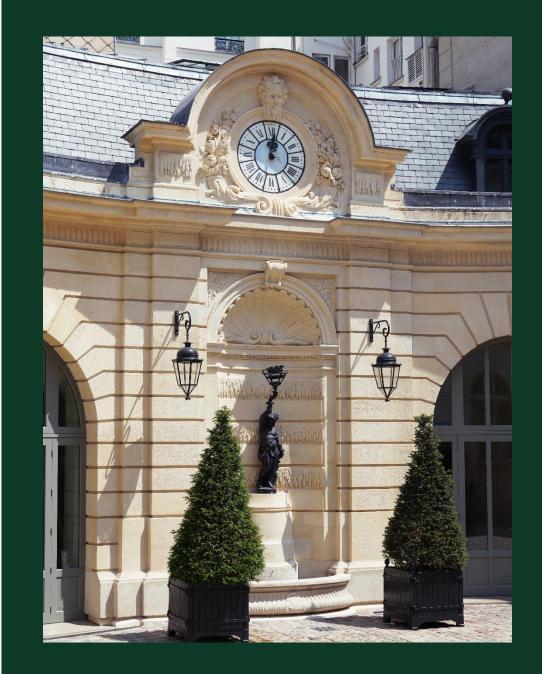
Current context

A persistently buoyant global perfume market at the start of the new year

A wait-and-see attitude since mid-March in view of economic and geopolitical uncertainties

Erratic tariff regulations in the United States since mid-April

- An initial announcement of 20% tariffs
- A 90-day pause subsequently announced, but minimum tariff levels of 10% at present

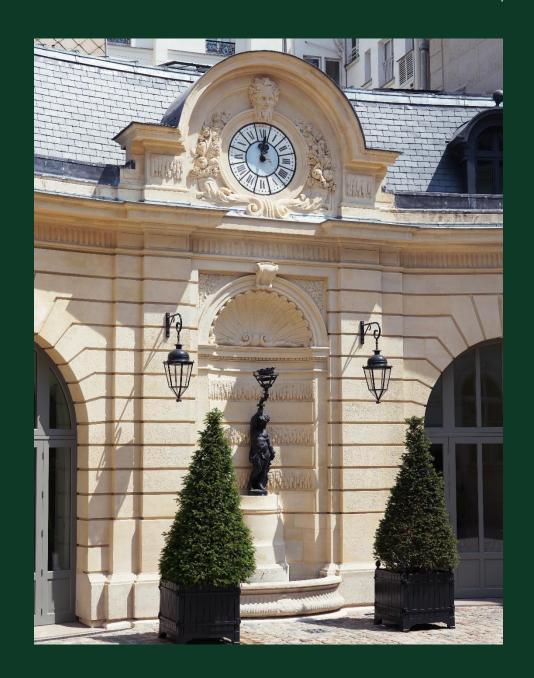


Tariff regulations

Decisions & impacts (to date)

Immediate decisions aimed at limiting impacts

- An immediate reduction in wholesale prices invoiced to our U.S. subsidiary
- A change in Incoterms for deliveries to our U.S. subsidiary
- A 6-7% increase in retail prices in the U.S. as of August 1, 2025



Recent highlights

Extension of the Coach license agreement for an additional 5 years until 2031

Acquisition of intellectual property rights for the Annick Goutal brand

- License agreement with Amore Pacific
- Start of operations tentatively planned for 2026











Context Q1 2025

Sales: €235.5m

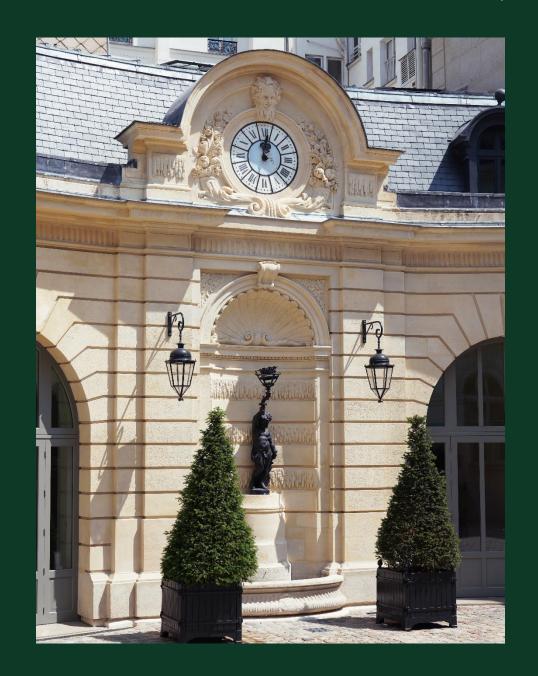
- +10.7% at current exchange rates
- +8.8% at constant exchange rates

Robust sales for top brands

- Jimmy Choo +40%
- Coach +15%
- Lacoste +34%

A high comparison base for Montblanc fragrances

A persistent backlog of orders



Highlights by brand





JIMMY CHOO

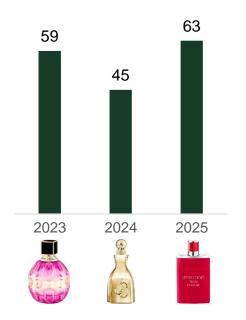
Q1 2025 sales

- €62.6m
- Up 40%

Major new flankers in 2025

- Jimmy Choo Man (Q1)
- I Want Choo (H2)





JIMMY CHOO



JIMMY CHOO *Jimmy Choo Man Extreme – Q1*



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JIMMY CHOO *Jimmy Choo Man Extreme – Q1*



COACH

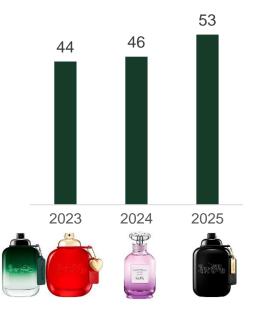
Q1 2025 sales

- €52.7m
- Up 15%

Two major new flankers in 2025

- Coach for Men (Q1)
- Coach Woman (Q2)

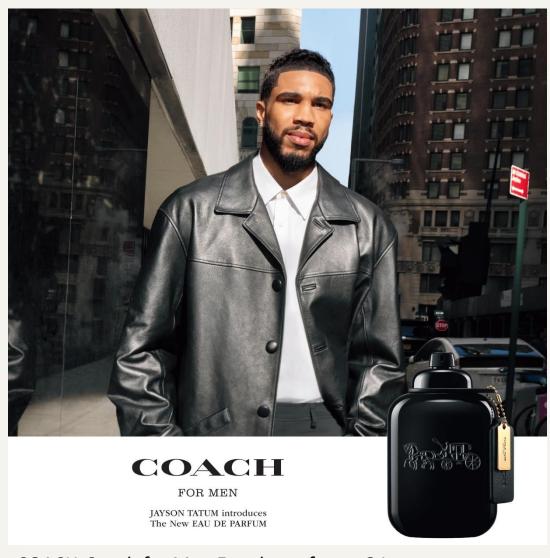








COACH Goudal for Men Eau de parfum – Q1



COACH Coach for Men Eau de parfum – Q1



MONTBLANC

Q1 2025 sales

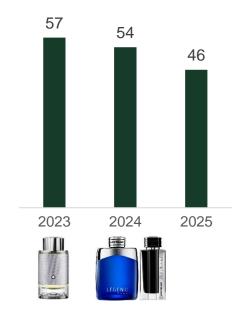
- €46.2m
- Down 14%

A high comparison base in Q1 2025

• Launch of the *Montblanc Legend Blue* line in Q1 2024

A 4th flanker for the *Montblanc Explorer* franchise in H2 2025





MONTBLANC



LACOSTE

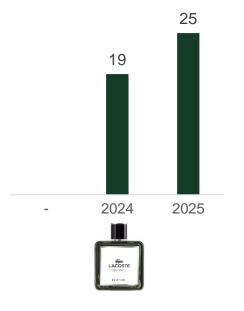
Q1 2025 sales

- €25m
- Up 34%

Launch of various flankers in 2025

- *L.12.12* for men and women (Q2)
- Lacoste Original parfum (Q2)
- Lacoste Original woman (Q3)







LACOSTE









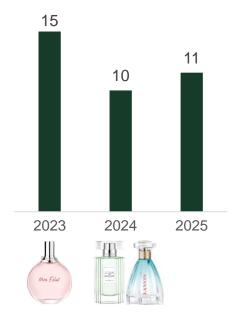
LANVIN

Q1 2025 sales

- €11.5m
- Up 15%

A return to more routine business volumes following supply difficulties in certain Eastern European countries last year









ROCHAS

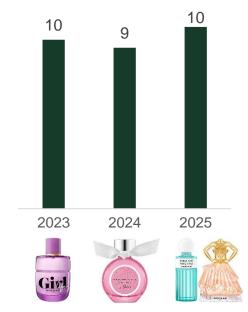
Q1 2025 sales

- €10.3m
- Up 13%

Two new initiatives in 2025

- Eau de Rochas Néroli Azur, 3rd flanker for the Eau de Rochas franchise
- New Rochas Audace women's line (Q1)

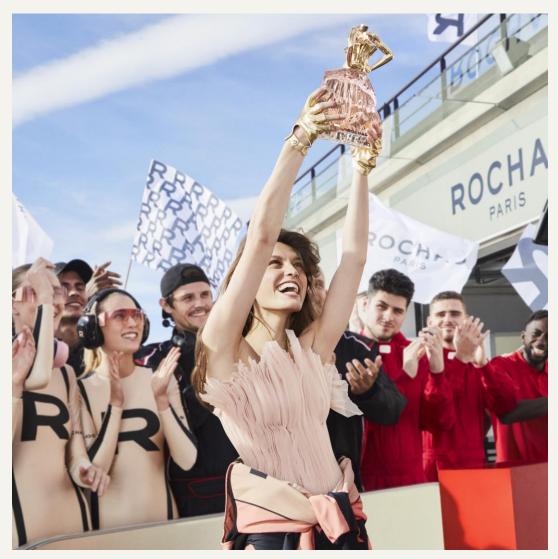








ROCHAS Rochas Audace – Q1



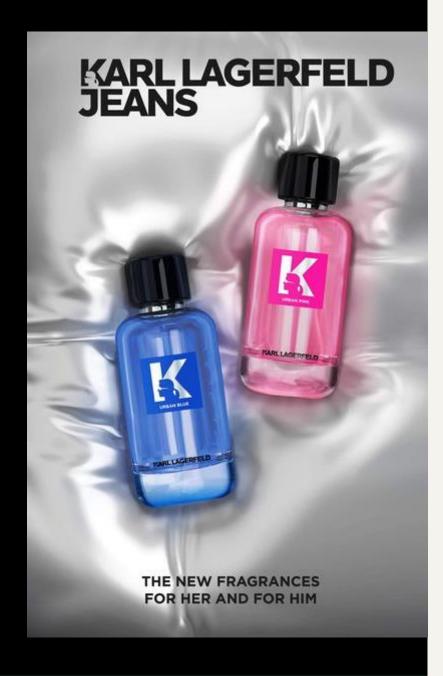
ROCHAS Rochas Audace – Q1



Rue Royale - Paris



Rue Royale - Paris



KARL LAGERFELD

Q1 2025 sales

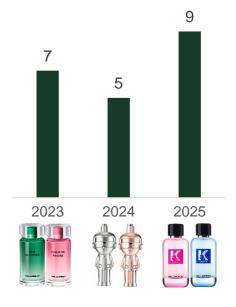
- €8.6m
- Up 67%

Launch of various flankers in 2025

- KL Jeans Urban Pink & Urban Blue (Q1)
- Parfums Matières Fleur d'Iris & Bois de Santal (Q1)

Continued launch of the Karl Ikonik line





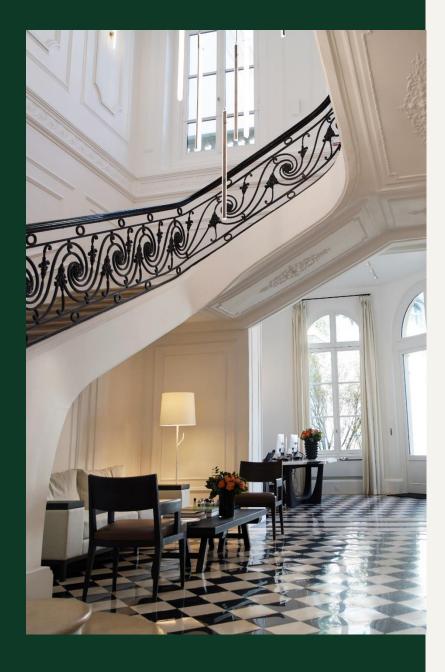
KARL LAGERFELD



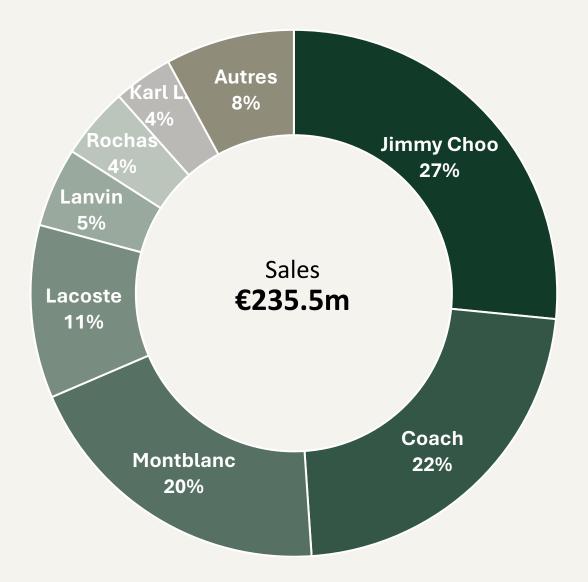
Q1 2025 sales

€m	Q1 2023	Q1 2024	Q1 2025	25/24
Jimmy Choo	58.9	44.8	62.6	+40%
Coach	44.3	45.8	52.7	+15%
Montblanc	57.0	53.8	46.2	-14%
Lacoste	-	18.7	25.0	+34%
Lanvin	14.9	10.0	11.5	+15%
Rochas	9.6	9.1	10.3	+13%
Karl Lagerfeld	6.6	5.1	8.6	+67%
Other brands	23.3	25.4	18.6	ns
Total sales	214.6	212.7	235.5	+11%

ns: not significant; na: not applicable



2025 sales by brand



Sales by region



Sales by region Q1 2025

North America: +27%

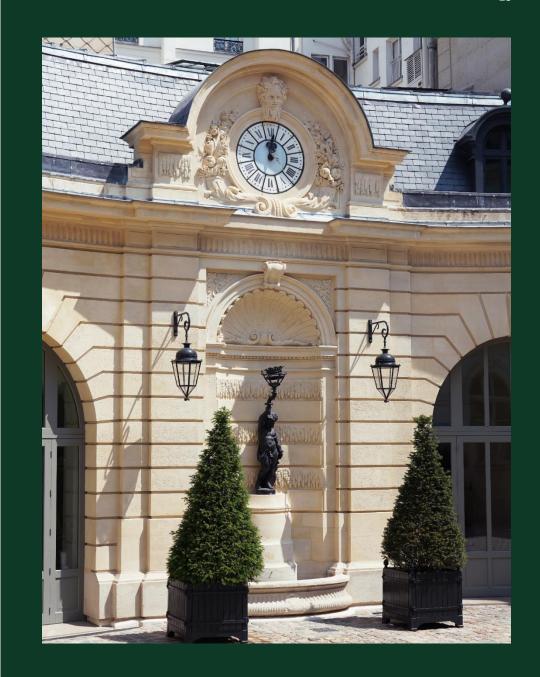
- A consistently buoyant fragrance market at the start of the new year
- High restocking reflects robust sales during the 2024 holiday season
- Several major launches

South America: -16%

- An unfavorable base effect from the launch of the *Montblanc Legend Blue* line in Q1 2024
- A promising region for Lacoste fragrances

Asia: -3%

- Lower inventory levels among Australian distributors
- Continued reduction in the number of points of sale in South Korea
- Strong growth in China, Japan and Singapore



Sales by region Q1 2025

Eastern Europe: +57%

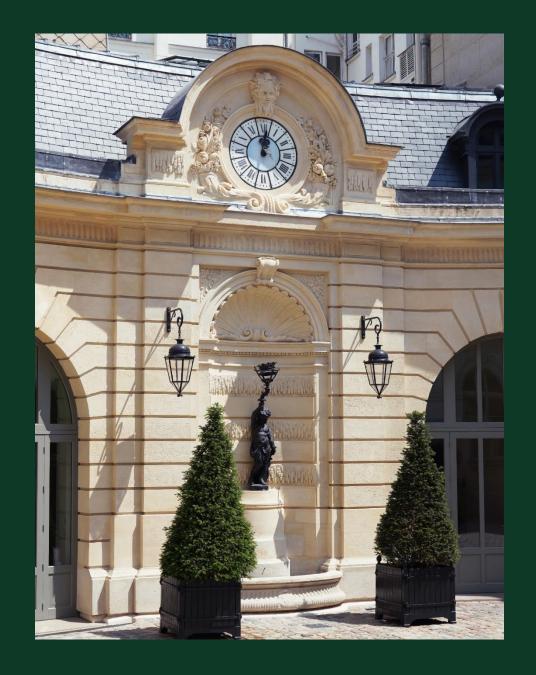
 A return to more routine business levels following supply restrictions in certain countries in Q1 2024

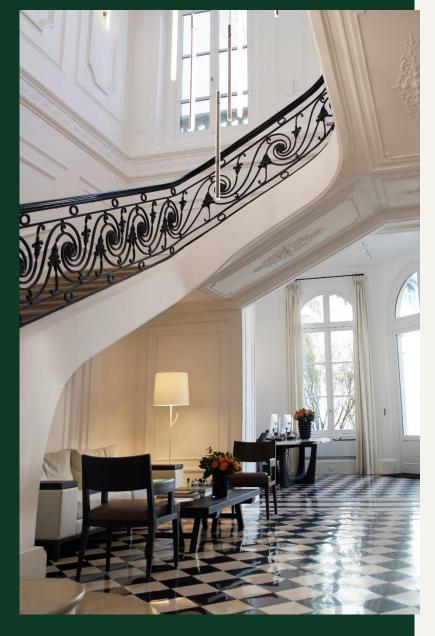
Western Europe: +14%

 Continued growth thanks to Jimmy Choo, Lacoste, Karl Lagerfeld and Rochas fragrances

Middle East: -26%

• Continuing impact of ongoing conflicts in the region and a reduction in the number of points of sale in certain markets





Q1 2025 sales

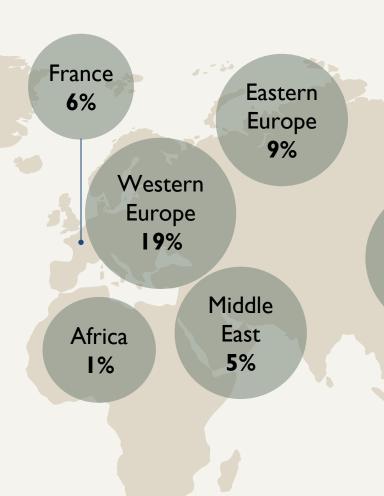
€m	Q1 2023	Q1 2024	Q1 2025	25/24
Africa	1.3	1.3	1.6	+21%
Asia	32.9	37.0	36.0	-3%
Eastern Europe	18.0	13.6	21.4	+57%
France	10.8	13.6	13.5	-1%
Middle East	15.1	14.6	10.8	-26%
North America	76.9	66.9	85.3	+27%
South America	20.6	26.3	22.0	-16%
Western Europe	39.0	39.4	44.9	+14%
Total sales	214.6	212.7	235.5	-1%

Sales mix by region

Q1 2025

North America 36%

> South America **9**%



Asia

15%

2025 Outlook



2025 Outlook

Continue the consistent development strategy for each brand

Continue the relaunch of Lacoste fragrances

Haute parfumerie: a new growth area

- Van Cleef & Arpels
- Solférino
- Annick Goutal

