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Q1 2020 business highlights

Q1 2020 business highlights

- Good momentum at the start of 2020
 - solid revenue growth
 - launch of the Coach Dream line
- A sharp downturn at the end of February
 - slowdown in the pace of orders
 - gradual closure of all points of sale worldwide
- Sales of €103.5m, down in relation to Q1 2019
 - 18.2% at current exchange rates
 - 19.5% at constant exchange rates
- A performance also adversely impacted by the comparison base from the Montblanc and Jimmy brand launches in early 2019

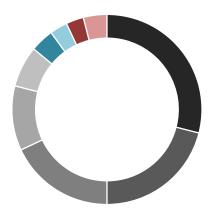
Q1 2020 sales by brand $(\in m)$

■ Q1 2019 ■ Q1 2020

(€m)	Q1 2019	Q1 2020	Q1 20 (Q1 19)
Montblanc	41	28	-31%
Coach	19	26	40%
Jimmy Choo	27	20	-26%
Lanvin	14	8	-40%
Rochas	8	8	-3%
Boucheron	6	3	-48%
Van Cleef & Arpels	4	3	-13%
Karl Lagerfeld	3	3	-1%
Other	5	4	ns
Total revenue	127	103	-18%

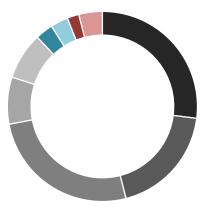
Breakdown by brand

Q1 2019



- Montblanc : 29%
- Jimmy Choo : 21%
- Coach : 18%
- Lanvin : 11%
- Rochas: 7%
- Boucheron: 4%
- Van Cleef & Arpels : 3%
- Karl Lagerfeld : 3%
- Other brands: 4%

Q1 2020



- Montblanc : 27%
- Jimmy Choo : 19%
- Coach:26%
- Lanvin : 8%
- Rochas: 8%
- Boucheron: 3%
- Van Cleef & Arpels : 3%
- Karl Lagerfeld : 2%
- Other brands : 4%

Q1 2020 business highlights

- Sales significantly impacted in many regions
 - Middle East -40%
 - Asia and France -30%
- Sales largely stable in two regions, bolstered by launches at the start of the year:
 - the Coach Dream line in the United States
 - the Rochas Byzance and L'Homme lines in Western Europe

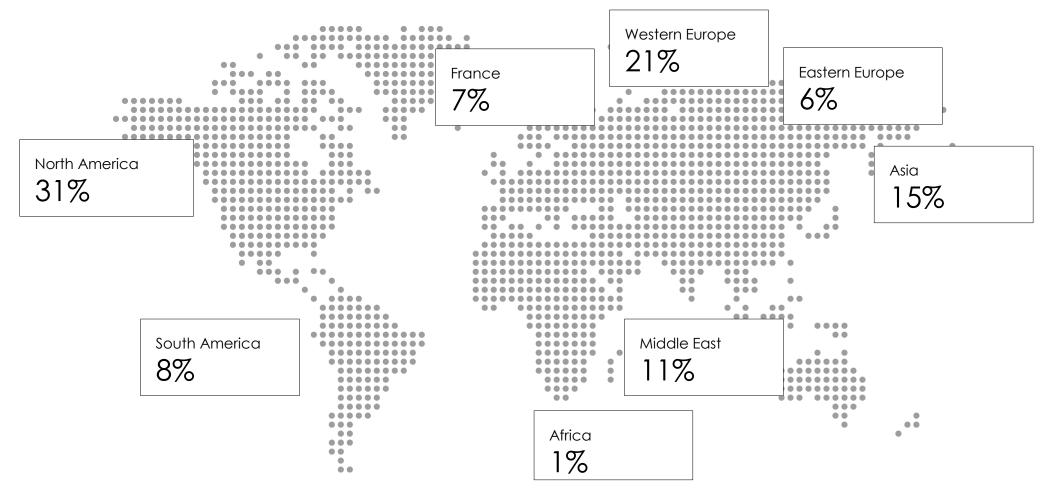
H1 2020 sales by region par zone (€m)

■ Q1 2019 ■ Q1 2020

(€m)	Q1 2019	Q1 2020	Q1 20 (Q1 19)
Africa	1	1	-16%
Asia-Pacific	22	16	-29%
Eastern Europe	7	6	-16%
France	11	7	-34%
Middle East	20	11	-44%
North America	33	32	-2%
South America	10	9	-12%
Western Europe	22	21	-4%
Total revenue	127	103	-18%

Sales mix by region

Q1 2020





Cash position

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Cash position

- A sizable cash position (approximately €180m to date)
- Cash resources available to meet its present and future obligations, to its suppliers
- Working capital preserved by reassessing and adjusting operating expenses for the upcoming months



Dividend and Bonus share issue

2019 Dividend and 2020 Bonus share issue

(Proposal submitted to the AGM of June 24, 2020)

- 2019 dividend
 - cancellation of the dividend initially announced
 - cash savings of €33m
 - should the situation improve, a distribution of an exceptional dividend is not excluded

2020 bonus share issue

- confirmed

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- postponed until H2 2020
- 1 new share for every 20 shares held

Publication schedule

Annual General Meeting

June 24, 2020 (2:00 p.m. - Pavillon Gabriel - Paris)

• H1 2020 sales

July 22, 2020 (before the opening of the Paris stock market)

• H1 2020 results

September 8, 2020 (before the opening of the Paris stock market)



Internal organization and resumption of activity

Internal organization and the resumption of activity

- The Company's organization has been adapted to:
 - ensure the continuity of its operations
 - adapt its production plans
 - revise the program of launch plans, by postponing the strategic launches of Kate Spade and Jimmy Choo to 2021
 - safeguard the quality of its relations with its partners, and in particular its suppliers and customers
- The Company is preparing for the resumption of its activities:
 - practical procedures / in conjunction with the appropriate health measures



Questions / Answers

Boucheron Coach Jimmy Choo Karl Lagerfeld Kate Spade Lanvin Montblanc Paul Smith Repetto Rochas S.T. Dupont Van Cleef & Arpels

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